

**COUNTY OF MIDDLESEX
2015 BUDGET**

| COMMITTEE / BOARD | TOTAL EXPENDITURES BUDGET | | | OPERATING BUDGET EXPENDITURES | | | CAPITAL/CAPITAL RESERVE | | | NET TAXATION REQUIREMENT | | | |
|-----------------------------------|---------------------------|----------------------|------------|-------------------------------|----------------------|------------|-------------------------|----------------------|------------|--------------------------|----------------------|-------------------|------------|
| | 2014 | 2015 | % | 2014 | 2015 | % | 2014 | 2015 | % | 2014 | 2015 | \$ change | % |
| COMMITTEE OF THE WHOLE | | | | | | | | | | | | | |
| Administration | \$ 3,855,976 | \$ 4,279,827 | 11.0 | \$ 3,803,711 | \$ 4,206,327 | 10.6 | \$ 52,265 | \$ 73,500 | 40.6 | \$ 1,687,904 | \$ 2,045,393 | \$ 357,489 | 21.2 |
| Planning and Woodlots | 683,376 | 752,037 | 10.0 | 683,376 | 752,037 | 10.0 | | | | 429,959 | 420,774 | (9,185) | (2.1) |
| Economic Development | 391,223 | 436,754 | 11.6 | 284,723 | 330,254 | 16.0 | 106,500 | 106,500 | 0.0 | 391,223 | 436,754 | 45,531 | 11.6 |
| Information Technology | 989,535 | 1,029,614 | 4.1 | 839,535 | 879,614 | 4.8 | 150,000 | 150,000 | 0.0 | 784,209 | 795,614 | 11,405 | 1.5 |
| Family & Social Services | 10,857,864 | 11,230,426 | 3.4 | 10,857,864 | 11,212,106 | 3.3 | | 18,320 | | 5,360,290 | 5,358,701 | (1,589) | (0.0) |
| Transportation | 19,018,384 | 19,253,027 | 1.2 | 7,325,976 | 7,560,979 | 3.2 | 11,692,408 | 11,692,048 | (0.0) | 15,657,372 | 15,903,099 | 245,727 | 1.6 |
| Strathmere Lodge | 12,733,892 | 13,338,651 | 4.7 | 12,487,192 | 12,750,763 | 2.1 | 246,700 | 587,888 | 138.3 | 1,696,147 | 1,841,870 | 145,723 | 8.6 |
| Strathmere Lodge - Debenture | 1,375,256 | 1,361,440 | (1.0) | 1,375,256 | 1,361,440 | | | | | 757,000 | 757,000 | - | 0.0 |
| MLEMS AUTHORITY | | | | | | | | | | | | | |
| Land Ambulance | 27,557,866 | 29,017,195 | 5.3 | 26,657,866 | 27,956,681 | 4.9 | 900,000 | 1,060,514 | 17.8 | 2,065,646 | 2,188,066 | 122,420 | 5.9 |
| LIBRARY BOARD | | | | | | | | | | | | | |
| Library | 3,522,470 | 4,157,509 | 18.0 | 3,391,070 | 4,029,905 | 18.8 | 131,400 | 127,604 | (2.9) | 3,281,289 | 3,744,927 | 463,638 | 14.1 |
| HEALTH UNIT | | | | | | | | | | | | | |
| | 1,160,961 | 1,160,961 | 0.0 | 1,160,961 | 1,160,961 | 0.0 | | | | 1,160,961 | 1,160,961 | - | 0.0 |
| Tourism Middlesex | 10,000 | | (100.0) | 10,000 | - | (100.0) | | | | 10,000 | - | (10,000) | (100.0) |
| Clean Water Program | | | | | - | | | | | | - | - | |
| RESERVES | | | | | | | | | | | | | |
| Transfer from Res. - Tax Rate | | | | | | | | | | (39,243) | (250,000) | (210,757) | (537.1) |
| ONT. MUN. PARTNERSHIP FUND | | | | | | | | | | | | | |
| | | | | | | | | | | (1,432,400) | (1,146,000) | 286,400 | (20.0) |
| SURPLUS (from prior year) | | | | | | | | | | | | | |
| | | | | | | | | | | (500,000) | - | 500,000 | |
| Total before growth | \$ 82,156,803 | \$ 86,017,441 | 4.7 | \$ 68,877,530 | \$ 72,201,067 | 4.8 | \$ 13,279,273 | \$ 13,816,374 | 4.0 | \$ 31,310,357 | \$ 33,257,159 | \$ 1,946,802 | 6.2 |
| Growth and Reassessment Impact | | | | | | | | | | 1,843,056 | | (1,843,056) | |
| TOTAL | \$ 82,156,803 | \$ 86,017,441 | 4.7 | \$ 68,877,530 | \$ 72,201,067 | 4.8 | \$ 13,279,273 | \$ 13,816,374 | 4.0 | \$ 33,153,413 | \$ 33,257,159 | \$ 103,746 | 0.3 |

0.50% of 2015 Levy = \$ 156,552
1.00% of 2014 Levy = \$ 313,104



County of Middlesex

Committee of the Whole

2015 BUDGET

ADMINISTRATION

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|--|-------------------|----------------|----------------|
|--|-------------------|----------------|----------------|

ADMINISTRATION

| REVENUES | | | |
|---------------------------------------|---------------------|---------------------|---------------------|
| COUNTY OF MIDDLESEX | \$ 1,805,383 | \$ 1,687,904 | \$ 2,045,393 |
| SUPPLEMENTARY TAXES | 450,000 | 450,000 | 475,000 |
| INTEREST INCOME-GENERAL | 488,000 | 575,000 | 490,000 |
| RECOVERIES - Ambulance, Ontario Works | 250,607 | 250,607 | 276,979 |
| RENT - Facilities | 817,465 | 817,465 | 828,455 |
| TRANSFER FROM RESERVE | 75,000 | 75,000 | 100,000 |
| TRANSFER FROM CAPITAL | | | 64,000 |
| Total REVENUES | \$ 3,886,455 | \$ 3,855,976 | \$ 4,279,827 |

| EXPENDITURES | | | |
|---|-------------------|-------------------|-------------------|
| GOVERNANCE | | | |
| MEMBERS OF COUNCIL | | | |
| REMUNERATION | \$ 167,978 | \$ 167,978 | \$ 170,637 |
| BENEFITS | 6,000 | 6,000 | 6,000 |
| INSURANCE | 3,787 | 3,850 | 4,128 |
| TRAVEL | 21,100 | 21,100 | 22,000 |
| EXPENSES | 18,000 | 18,000 | 18,000 |
| CONVENTIONS | 62,661 | 67,100 | 49,043 |
| MEMBERSHIPS | 48,087 | 47,586 | 180,983 |
| SPECIAL EVENTS | 4,600 | 4,600 | 4,600 |
| Total MEMBERS OF COUNCIL | \$ 332,213 | \$ 336,214 | \$ 455,391 |
| LIBRARY BOARD | | | |
| REMUNERATION | \$ 11,533 | \$ 11,533 | \$ 10,293 |
| BENEFITS | 525 | 525 | 469 |
| CONVENTIONS - per diems | 8,904 | 8,000 | 3,000 |
| Total LIBRARY BOARD | \$ 20,962 | \$ 20,058 | \$ 13,762 |
| MIDDLESEX ACCESSIBILITY ADVISORY | | | |
| REMUNERATION | \$ 576 | \$ 1,153 | \$ 1,176 |
| BENEFITS | 13 | 75 | 75 |
| TRAVEL/EXPENSES/CONVENTIONS | 180 | 500 | 500 |
| Total MIDDLESEX ACCESSIBILITY ADVISORY | \$ 769 | \$ 1,728 | \$ 1,751 |
| Total GOVERNANCE | \$ 353,944 | \$ 358,000 | \$ 470,904 |

ADMINISTRATION

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|---|---------------------|---------------------|---------------------|
| ADMINISTRATION | | | |
| SALARIES | \$ 1,035,000 | \$ 1,046,187 | \$ 1,109,342 |
| BENEFITS | 281,135 | 284,174 | 289,717 |
| SALARY/BENEFITS CONTINGENCY | 6,622 | 6,622 | 134,097 |
| EDUCATION/TRAVEL - CAO | 18,500 | 18,500 | 18,500 |
| EDUCATION/TRAVEL - CLERK | 1,500 | 3,500 | 3,500 |
| EDUCATION/TRAVEL - HR | 6,100 | 6,100 | 5,100 |
| EDUCATION/TRAVEL - HEALTH & SAFETY | 4,800 | 4,800 | 4,100 |
| EDUCATION/TRAVEL - TREASURY | 15,000 | 15,839 | 15,839 |
| EDUCATION/TRAVEL - COUNTY SOLICITOR | 21,172 | 23,400 | 23,400 |
| OPERATIONS | 107,975 | 97,975 | 108,255 |
| AUDIT | 31,250 | 31,250 | 32,250 |
| CONSULTING | 45,312 | 48,812 | 64,812 |
| INSURANCE | 33,406 | 33,717 | 35,744 |
| INSURANCE DEDUCTIBLE PAYMENTS | 75,000 | 75,000 | 100,000 |
| TAX WRITE-OFFS | 255,000 | 205,000 | 205,000 |
| PROPERTY TAX CAPPING - SHORTFALL | - | 1,000 | 1,000 |
| Total ADMINISTRATION | \$ 1,937,772 | \$ 1,901,876 | \$ 2,150,656 |
| TRANSFERS | | | |
| TRANSFER TO RESERVE | \$ 75,000 | \$ 75,000 | \$ 100,000 |
| TRANSFER TO CAPITAL | 29,265 | 29,265 | 33,500 |
| Total TRANSFERS | \$ 104,265 | \$ 104,265 | \$ 133,500 |
| Total ADMINISTRATION | \$ 2,042,037 | \$ 2,006,141 | \$ 2,284,156 |
| FACILITIES | | | |
| FACILITIES OPERATING | | | |
| SALARIES | \$ 87,642 | \$ 87,642 | \$ 88,039 |
| BENEFITS | 28,582 | 28,582 | 29,604 |
| TRUCK MAINT./ EXP. | 4,000 | 4,000 | 4,000 |
| County Building & Gaol - CLEANING / MAINTENANCE | 130,370 | 130,370 | 132,941 |
| County Building & Gaol - INSURANCE | 11,157 | 12,518 | 11,938 |
| County Building & Gaol - UTILITIES | 72,034 | 72,034 | 73,895 |
| 00-180-11403-20205 COUNTY BUILDING-CELL | \$0 | | |
| 00-180-11403-21001 COUNTY BUILDING- | \$0 | | |
| 00-180-11403-22201 HYDRO | \$72,034 | \$72,034 | \$73,895 |
| 00-180-11403-22202 WATER | \$0 | | |
| 00-180-11403-22203 NATURAL GAS | \$0 | | |
| 00-180-11404-22209 3RD FLOOR RENTAL-MUNICIPAL | \$0 | | |
| Total FACILITIES OPERATING | \$ 333,785 | \$ 335,146 | \$ 340,417 |
| TRANSFER TO CAPITAL | | | |
| TRANSFER TO CAPITAL | \$ 23,000 | \$ 23,000 | \$ 40,000 |
| Total TRANSFER TO CAPITAL | \$ 23,000 | \$ 23,000 | \$ 40,000 |
| Total FACILITIES | \$ 356,785 | \$ 358,146 | \$ 380,417 |
| MPAC - Assessment Services | | | |
| MPAC - Assessment Services | \$ 1,133,689 | \$ 1,133,689 | \$ 1,144,350 |
| Total MPAC - Assessment Services | \$ 1,133,689 | \$ 1,133,689 | \$ 1,144,350 |
| Total EXPENDITURES | \$ 3,886,455 | \$ 3,855,976 | \$ 4,279,827 |



County of Middlesex

2015 BUDGET PLANNING

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|---------------------------------|-------------------|------------------|------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$419,465 | \$429,959 | \$420,774 |
| LOCAL PLANNING REVENUE | \$226,417 | \$226,417 | \$231,106 |
| APPROVAL AUTHORITY FEES | \$25,000 | \$25,000 | \$35,000 |
| OTHER | \$2,200 | \$2,000 | \$65,157 |
| Total REVENUES | \$673,082 | \$683,376 | \$752,037 |
| EXPENDITURES | | | |
| PLANNING | | | |
| SALARIES | \$192,119 | \$192,119 | \$200,291 |
| BENEFITS | \$61,091 | \$54,695 | \$56,978 |
| OPERATIONS | \$26,100 | \$26,100 | \$26,900 |
| MIDDLESEX GEOGRAPHY NETWORK | \$26,250 | \$26,250 | \$46,500 |
| LEGAL SERVICES | \$210 | \$10,000 | \$5,000 |
| SPECIAL PROJECTS | \$5,000 | \$10,000 | \$73,157 |
| Total PLANNING | \$310,770 | \$319,164 | \$408,826 |
| LOCAL PLANNING | | | |
| SALARIES | \$170,750 | \$170,750 | \$174,338 |
| BENEFITS | \$46,267 | \$46,267 | \$47,368 |
| OPERATIONS | \$7,500 | \$9,400 | \$9,400 |
| Total LOCAL PLANNING | \$224,517 | \$226,417 | \$231,106 |
| WOODLANDS | | | |
| SALARIES | \$96,761 | \$96,761 | \$75,401 |
| BENEFITS | \$26,884 | \$26,884 | \$22,014 |
| OPERATIONS | \$14,150 | \$14,150 | \$14,690 |
| Total WOODLANDS | \$137,795 | \$137,795 | \$112,105 |
| Total EXPENDITURES | \$673,082 | \$683,376 | \$752,037 |
| WOODLANDS - CAPITAL | | | |
| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
| REVENUE FROM TIMBER SALES | 76,000 | 90,000 | 40,000 |
| TRANSFER FROM RESERVES | - | - | - |
| Total Woodlands Revenue | \$76,000 | \$90,000 | \$40,000 |
| WOODLANDS CAPITAL EXPENSES | 20,000 | 20,620 | 20,000 |
| WOODLANDS CAPITAL MANAGEMENT | 5,000 | 15,000 | 15,000 |
| TRANSFER TO RESERVES | 51,000 | 54,380 | 5,000 |
| Total Woodlands Expenses | \$76,000 | \$90,000 | \$40,000 |



County of Middlesex
Committee of the Whole
2015 BUDGET
ECONOMIC DEVELOPMENT

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|----------------------------|-------------------|------------------|------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$391,239 | \$390,223 | \$436,754 |
| GRANTS | \$0 | \$0 | \$0 |
| Total REVENUES | \$391,239 | \$390,223 | \$436,754 |
| EXPENDITURES | | | |
| SALARIES | \$24,360 | \$23,366 | \$58,776 |
| BENEFITS | \$5,779 | \$5,757 | \$20,878 |
| OPERATIONS | \$72,100 | \$72,100 | \$67,100 |
| PROMOTIONS | \$109,500 | \$109,500 | \$109,500 |
| CONSULTANT | \$73,000 | \$74,000 | \$74,000 |
| SPECIAL PROJECTS - CAPITAL | \$106,500 | \$106,500 | \$106,500 |
| Total EXPENDITURES | \$391,239 | \$391,223 | \$436,754 |



County of Middlesex

| IT BUDGET | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|-----------|-------------------|----------------|----------------|
|-----------|-------------------|----------------|----------------|

| REVENUES | | | |
|-----------------------|------------------|------------------|--------------------|
| COUNTY OF MIDDLESEX | \$741,871 | \$784,209 | \$795,614 |
| RECOVERIES | \$171,226 | \$171,226 | \$191,600 |
| OTHER REVENUES | \$46,100 | \$34,100 | \$42,400 |
| Total REVENUES | \$959,197 | \$989,535 | \$1,029,614 |

| EXPENDITURES | | | |
|---------------------------|------------------|------------------|--------------------|
| SALARIES | \$396,697 | \$402,697 | \$450,226 |
| BENEFITS | \$118,000 | \$118,000 | \$131,122 |
| OPERATIONS | \$40,000 | \$49,000 | \$44,000 |
| NETWORK MAINTENANCE | \$254,500 | \$269,838 | \$254,266 |
| TRANSFER TO CAPITAL | \$150,000 | \$150,000 | \$150,000 |
| Total EXPENDITURES | \$959,197 | \$989,535 | \$1,029,614 |

COUNTY OF MIDDLESEX
2015 BUDGET SUMMARY
DEPARTMENT OF SOCIAL SERVICES

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|---|----------------------|----------------------|----------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$ 5,338,290 | \$ 5,360,290 | \$ 5,358,701 |
| GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES | 5,817,257 | 5,497,574 | 5,871,725 |
| TOTAL REVENUES | \$ 11,155,547 | \$ 10,857,864 | \$ 11,230,426 |

EXPENDITURES

ONTARIO WORKS ADMINISTRATION

| | | | |
|--------------------------------|---------------------|---------------------|---------------------|
| SALARIES | \$ 1,019,994 | \$ 1,004,431 | \$ 1,070,732 |
| LOCAL SYSTEM SUPPORT SALARIES | 13,214 | 13,214 | \$ 48,800 |
| BENEFITS | 269,009 | 266,946 | \$ 285,188 |
| LOCAL SYSTEM SUPPORT EQUIPMENT | 75,079 | 75,079 | \$ 45,320 |
| TRAVEL | 37,000 | 37,000 | \$ 39,000 |
| TRAINING AND EDUCATION | 13,600 | 13,600 | \$ 15,000 |
| MEMBERSHIPS | 12,000 | 12,000 | \$ 12,000 |
| GENERAL OFFICE EXPENSE | 40,000 | 40,000 | \$ 42,000 |
| TECHNOLOGY | 3,000 | 3,000 | \$ 3,000 |
| ACCOMMODATION | 63,230 | 63,120 | \$ 65,220 |
| PROFESSIONAL ADVISORS | 8,000 | 10,000 | \$ 10,000 |
| ADMINISTRATION | \$ 1,554,126 | \$ 1,538,390 | \$ 1,636,260 |

ONTARIO WORKS EMPLOYMENT

| | | | |
|-----------------------------------|---------------------|---------------------|---------------------|
| PURCHASED SERVICE | 61,000 | 61,000 | \$ 61,000 |
| PARTICIPATION EXPENSES | 40,000 | 40,000 | \$ 40,000 |
| INTAKE SCREENING - CITY OF LONDON | 28,000 | 28,000 | \$ 28,000 |
| DOMICILLIARY HOSTELS | 3,600 | 3,600 | \$ - |
| PROGRAM COSTS | 3,651,484 | 3,651,484 | \$ 3,562,500 |
| EMPLOYMENT | \$ 3,784,084 | \$ 3,784,084 | \$ 3,691,500 |

CHILDREN'S SERVICES

| | | | |
|---|---------------------|---------------------|---------------------|
| ADMINISTRATION - SALARIES | \$ 105,350 | \$ 105,350 | \$ 88,198 |
| - BENEFITS | 25,881 | 25,571 | \$ 21,735 |
| PROGRAM - FEE SUBSIDY | 677,082 | 680,019 | \$ 748,535 |
| - SPECIAL NEEDS RESOURCING | 255,016 | 190,000 | \$ 255,016 |
| - GENERAL OPERATING GRANT (GOG) | 513,891 | 305,000 | \$ 489,101 |
| MIDDLESEX SUPPORTS + SUMMER RECREATIONAL CHILD CARE | 127,000 | 127,000 | \$ 129,000 |
| PAY EQUITY | 25,032 | 20,000 | \$ 25,032 |
| CAPACITY | - | - | \$ 26,875 |
| MINOR CAPITAL | 20,492 | - | \$ 35,669 |
| EARLY CHILD DEVELOPMENT | 22,000 | 22,000 | \$ 22,000 |
| CHILDREN'S SERVICES | \$ 1,771,744 | \$ 1,474,940 | \$ 1,841,161 |

SOCIAL HOUSING

| | | |
|---------------------|---------------------|---------------------|
| \$ 3,898,158 | \$ 3,913,015 | \$ 3,898,158 |
|---------------------|---------------------|---------------------|

OTHER PROGRAM COSTS

| | | |
|-------------------|-------------------|-------------------|
| \$ 147,435 | \$ 147,435 | \$ 163,347 |
|-------------------|-------------------|-------------------|

TOTAL EXPENDITURES

| | | |
|----------------------|----------------------|----------------------|
| \$ 11,155,547 | \$ 10,857,864 | \$ 11,230,426 |
|----------------------|----------------------|----------------------|

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2015 BUDGET**

TRANSPORTATION - OPERATING

REVENUES

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|------------------------|-------------------|----------------|----------------|
| COUNTY OF MIDDLESEX | \$ 15,986,028 | \$ 15,494,290 | \$ 15,903,099 |
| TRANSFER FROM RESERVES | - | - | - |
| CITY OF LONDON | 1,122,289 | 1,250,000 | 1,250,000 |
| GRAVEL ROYALTY | 59,710 | 50,000 | 50,000 |
| FEDERAL GAS TAX | 2,049,927 | 2,049,927 | 2,049,927 |

Total Revenues

\$ 19,217,954 \$ 18,844,217 \$ 19,253,027

EXPENDITURES

OPERATING COSTS

| | | | |
|--------------------------------|--------------|--------------|--------------|
| ROAD MAINTENANCE | \$ 6,072,115 | \$ 5,842,500 | \$ 6,158,800 |
| BRIDGE & CULVERT MAINTENANCE | 568,565 | 250,000 | 250,000 |
| OVERHEAD | 1,287,223 | 1,287,223 | 1,336,809 |
| EQUIPMENT & HOUSING OPERATIONS | (921,408) | (672,522) | (697,002) |
| ENVIROMENTAL SERVICES | 15,000 | 3,000 | 25,000 |
| EMERGENCY PLANNING, FIRE & 911 | 504,052 | 441,608 | 487,012 |

Total Operating Costs

\$ 7,525,546 \$ 7,151,809 \$ 7,560,619

TRANSFERS

| | | | |
|--------------------------------|--------------|--------------|--------------|
| TRANSFER TO ROADS CAPITAL | \$ 8,242,408 | \$ 8,242,408 | \$ 8,242,408 |
| TRANSFER TO EQUIPMENT CAPITAL | 800,000 | 800,000 | 800,000 |
| TRANSFER TO FACILITIES CAPITAL | 150,000 | 150,000 | 150,000 |
| TRANSFER TO BRIDGE CAPITAL | 2,500,000 | 2,500,000 | 2,500,000 |

Total Transfers to Capital & Reserves

\$ 11,692,408 \$ 11,692,408 \$ 11,692,408

Total Expenditures

\$ 19,217,954 \$ 18,844,217 \$ 19,253,027

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2015 BUDGET**

STRATHMERE LODGE

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|---------------------------------|---------------------------|------------------------|------------------------|
| REVENUE | | | |
| COUNTY OF MIDDLESEX | \$ 2,115,940 | \$1,696,147 | \$1,841,870 |
| PROVINCE OF ONTARIO | 7,375,587 | 7,266,251 | 7,284,991 |
| RESIDENTS | 3,565,680 | 3,644,657 | 3,749,525 |
| OTHER | 48,237 | 50,137 | 44,377 |
| TRANSFER FROM RESERVE -- WSIB | 30,000 | 30,000 | 30,000 |
| TRANSFER FROM RESERVE - CAPITAL | 1,700 | 46,700 | 387,888 |
| TOTAL REVENUE | \$ 13,137,144 | \$ 12,733,892 | \$ 13,338,651 |
| EXPENDITURES | | | |
| SALARIES | \$ 8,928,844 | \$8,432,353 | \$8,654,574 |
| BENEFITS | 1,944,009 | 2,061,972 | 2,067,377 |
| SUPPLIES | 192,060 | 195,640 | 205,598 |
| FACILITY REPLACEMENTS | 81,707 | 49,350 | 46,095 |
| FACILITY MAINTENANCE | 141,126 | 108,250 | 125,035 |
| OTHER REPLACEMENTS | 95,738 | 99,890 | 98,500 |
| PURCHASED SERVICES | 528,526 | 524,925 | 519,225 |
| RAW FOOD | 475,286 | 475,286 | 480,245 |
| UTILITIES | 342,860 | 342,700 | 349,500 |
| INSURANCE | 33,943 | 33,944 | 36,286 |
| AUDIT | 3,562 | 5,000 | 5,000 |
| LEGAL & CONSULTING | 14,742 | 5,000 | 5,000 |
| TREASURY CHARGE | 90,607 | 90,607 | 94,453 |
| OFFICE EXPENSE | 32,159 | 32,000 | 32,500 |
| EDUCATION, TRAVEL & CONVENTION | 30,275 | 30,275 | 31,375 |
| CAPITAL | 201,700 | 246,700 | 587,888 |
| TOTAL EXPENDITURES | \$ 13,137,144 | \$ 12,733,892 | \$ 13,338,651 |



County of Middlesex

Committee of the Whole

2015 BUDGET

STRATHMERE LODGE DEBENTURE PAYMENT

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|------------------------------|--------------------|--------------------|--------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$757,000 | \$757,000 | \$757,000 |
| PROVINCE OF ONTARIO | \$604,440 | \$604,440 | \$604,440 |
| TSF. FROM RESERVE - TAX RATE | \$13,816 | \$13,816 | \$0 |
| Total REVENUES | \$1,375,256 | \$1,375,256 | \$1,361,440 |
| EXPENDITURES | | | |
| PRINCIPAL | \$890,000 | \$890,000 | \$890,000 |
| INTEREST | \$485,256 | \$485,256 | \$443,960 |
| TSF. TO RESERVE - TAX RATE | \$0 | \$0 | \$27,480 |
| Total EXPENDITURES | \$1,375,256 | \$1,375,256 | \$1,361,440 |

**County of Middlesex
2015 BUDGET
Strathmere Lodge - Debenture Payment**

| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget |
| Revenues | | | | | | | | | | | |
| County of Middlesex | 500,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 |
| Province of Ontario | 466,992 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 |
| Tsf. from Res. - Tax Rate | 295,895 | 302,832 | 263,516 | 223,917 | 178,774 | 135,951 | 96,352 | 54,999 | 13,703 | (25,217) | (68,832) |
| Total | 1,262,887 | 1,664,272 | 1,624,956 | 1,585,357 | 1,540,214 | 1,497,391 | 1,457,792 | 1,416,439 | 1,375,143 | 1,336,223 | 1,292,608 |
| Expenditures | | | | | | | | | | | |
| Principal | 445,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 |
| Interest | 817,887 | 774,272 | 734,956 | 695,357 | 650,214 | 607,391 | 567,792 | 526,439 | 485,143 | 446,223 | 402,608 |
| Total | 1,262,887 | 1,664,272 | 1,624,956 | 1,585,357 | 1,540,214 | 1,497,391 | 1,457,792 | 1,416,439 | 1,375,143 | 1,336,223 | 1,292,608 |

Strathmere Lodge - Debenture Payment

| | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | Totals |
|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|----------------|-------------------|
| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 1 to 21 |
| | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | |
| Revenues | | | | | | | | | | | |
| County of Middlesex | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 757,000 | 536,440 | 394,677 | 316,447 | 344,260 | 14,203,824 |
| Province of Ontario | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 604,440 | 100,740 | 12,037,732 |
| Tsf.from Res.Fund / Res. | (111,090) | (151,424) | (192,777) | (232,149) | (275,482) | (317,061) | (137,627) | (36,708) | - | - | 27,406 |
| Total | 1,250,350 | 1,210,016 | 1,168,663 | 1,129,291 | 1,085,958 | 1,044,379 | 1,003,253 | 962,409 | 920,887 | 445,000 | 26,268,962 |
| Expenditures | | | | | | | | | | | |
| Principal | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 890,000 | 445,000 | 17,800,000 |
| Interest | 360,350 | 320,016 | 278,663 | 239,291 | 195,958 | 154,379 | 113,253 | 72,409 | 30,887 | - | 8,468,962 |
| Total | 1,250,350 | 1,210,016 | 1,168,663 | 1,129,291 | 1,085,958 | 1,044,379 | 1,003,253 | 962,409 | 920,887 | 445,000 | 26,268,962 |

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2015 BUDGET**

LAND AMBULANCE - OPERATING

REVENUES

| | 2014 PROJECTION | 2014 BUDGET | 2015 BUDGET |
|--------------------------------------|----------------------|----------------------|----------------------|
| COUNTY OF MIDDLESEX | \$ 2,065,646 | \$ 2,065,646 | \$ 2,188,066 |
| PROVINCE OF ONTARIO - Land Ambulance | 12,935,895 | 13,778,933 | 14,197,389 |
| CITY OF LONDON - Land Ambulance | 11,713,287 | 11,713,287 | 12,131,740 |
| SALE OF USED EQUIPMENT & VEHICLES | - | - | - |
| TRANSFERS FROM RESERVES | - | - | 500,000 |
| Total Revenues | \$ 26,714,828 | \$ 27,557,866 | \$ 29,017,195 |

EXPENDITURES

| | | | |
|----------------------------------|-------------------|-------------------|-------------------|
| PAYMENTS TO MIDDLESEX-LONDON EMS | 26,657,886 | 26,657,886 | 27,956,681 |
| Total - Services | 26,657,886 | 26,657,886 | 27,956,681 |

| | | | |
|--|----------------|----------------|------------------|
| VEHICLES, EQUIPMENT & MEDICAL SUPPLIES | | | |
| VEHICLE & EQUIPMENT CAPTIAL | 900,000 | 900,000 | 1,060,514 |
| Total - Vehicles, Medical | 900,000 | 900,000 | 1,060,514 |

| | | | |
|---------------------------|----------------------|----------------------|----------------------|
| Total Expenditures | \$ 27,557,886 | \$ 27,557,886 | \$ 29,017,195 |
|---------------------------|----------------------|----------------------|----------------------|

LAND AMBULANCE - CAPITAL

CAPITAL EXPENDITURES

| | 2014 PROJECTION | 2014 BUDGET | 2015 BUDGET |
|-----------------------------------|--------------------|--------------------|--------------------|
| vehicle purchases | \$900,000 | \$900,000 | \$1,060,514 |
| New station development | | | |
| medical equipment (capital) | | 1,000,000 | 1,000,000 |
| computers & software | | | 250,000 |
| Total Capital Expenditures | \$900,000 | \$1,900,000 | \$2,310,514 |

CAPITAL REVENUES

| | | | |
|-------------------------------|------------------|--------------------|--------------------|
| Transfer From Operations | \$900,000 | 900,000 | \$ 1,060,514 |
| Transfer From Reserves | | \$1,000,000 | 1,250,000 |
| Total Capital Revenues | \$900,000 | \$1,900,000 | \$2,310,514 |



County of Middlesex Library Board

2015 BUDGET LIBRARY

| | 2014 PROJECTED | 2014 BUDGET | 2015 BUDGET |
|--|-------------------|----------------|----------------|
|--|-------------------|----------------|----------------|

| REVENUES | | | |
|---------------------------------------|--------------------|--------------------|--------------------|
| COUNTY OF MIDDLESEX | \$3,281,289 | \$3,281,289 | \$3,744,927 |
| PROV. OF ONT. - OPERATING | \$134,047 | \$134,047 | \$134,047 |
| SERVICE ONTARIO | \$6,375 | \$6,375 | \$0 |
| Ontario Library Capacity Fund | | | \$25,035 |
| MINISTRY OF HEALTH AND LONG TERM CARE | | | \$175,000 |
| SOCIAL SERVICES | \$36,236 | \$36,236 | \$40,000 |
| DONATIONS / FUNDRAISING | \$8,000 | \$10,000 | \$10,000 |
| FINES & LOST BOOKS | \$25,000 | \$25,000 | \$25,000 |
| OTHER REVENUES | \$6,804 | \$3,500 | \$3,500 |
| SURPLUS PRIOR YEAR | \$34,533 | \$26,023 | \$0 |
| Total REVENUES | \$3,532,284 | \$3,522,470 | \$4,157,509 |

| EXPENDITURES | | | |
|----------------------------------|--------------------|--------------------|--------------------|
| SALARIES | \$1,894,310 | \$1,894,310 | \$2,222,375 |
| BENEFITS | \$367,808 | \$367,808 | \$403,971 |
| OPERATIONS | \$220,222 | \$183,419 | \$183,135 |
| BOOKS | \$425,000 | \$425,000 | \$450,000 |
| BRANCH DEVELOPMENT | \$40,000 | \$40,000 | \$40,000 |
| BRANCHES - RENT | \$402,019 | \$434,608 | \$492,585 |
| AUTOMATION | \$43,709 | \$38,109 | \$104,906 |
| TRANSFER TO CAPITAL | \$131,400 | \$131,400 | \$127,604 |
| LIBRARY OFFICE MAINTENANCE | \$7,816 | \$7,816 | \$7,933 |
| HEALTHY KIDS COMMUNITY CHALLENGE | | | \$125,000 |
| Total EXPENDITURES | \$3,532,284 | \$3,522,470 | \$4,157,509 |

**MIDDLESEX-LONDON HEALTH UNIT
2015 PROPOSED BUDGET SUMMARY**

Appendix B - Report No. 05-15FFC

| REF # | | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | \$ increase/ (\$ decrease) over 2014 | % increase/ (% decrease) over 2014 |
|--|---|----------------------|----------------------|----------------------|----------------------|--|--|
| Office of the Medical Officer of Health | | | | | | | |
| D-1 | Office of the Medical Officer of Health & Travel Clinic | \$ 530,110 | \$ 484,189 | \$ 554,718 | \$ 567,154 | \$ 12,436 | 2.2% |
| D-16 | Communications | 329,965 | 325,136 | 381,122 | 363,397 | (17,725) | -4.7% |
| D-22 | Emergency Planning | 163,465 | 206,196 | 172,172 | 181,922 | 9,750 | 5.7% |
| Total Office of the Medical Officer of Health | | \$ 1,023,540 | \$ 1,015,521 | \$ 1,108,012 | \$ 1,112,473 | \$ 4,461 | 0.4% |
| Human Resources & Corporate Strategy | | | | | | | |
| E-1 | Human Resources & Labour Relations | \$ 966,530 | \$ 951,192 | \$ 953,122 | \$ 997,430 | \$ 44,308 | 4.6% |
| E-6 | Privacy/Occupational Health & Safety | 174,350 | 200,378 | 201,189 | 181,497 | (19,692) | -9.8% |
| E-11 | Strategic Projects | 124,149 | 121,580 | 133,987 | 135,287 | 1,300 | 1.0% |
| Total Human Resources & Corporate Strategy | | \$ 1,265,029 | \$ 1,273,150 | \$ 1,288,298 | \$ 1,314,214 | \$ 25,916 | 2.0% |
| F-1 | Finance & Operations | \$ 758,349 | \$ 749,356 | \$ 834,832 | \$ 749,884 | \$ (84,948) | -10.2% |
| G-1 | Information Technology Services | \$ 1,090,413 | \$ 912,706 | \$ 1,111,040 | \$ 1,142,591 | \$ 31,551 | 2.8% |
| H-1 | General Expenses & Revenues | \$ 2,121,339 | \$ 2,258,332 | \$ 1,921,891 | \$ 1,601,269 | \$ (320,622) | -16.7% |
| TOTAL MIDDLESEX-LONDON HEALTH UNIT EXPENDITURES | | \$ 33,357,958 | \$ 33,029,833 | \$ 34,158,377 | \$ 34,670,537 | \$ 512,160 | 1.5% |
| Funding Sources | | | | | | | |
| | Ministry of Health & Long-Term Care (Cost-Shared) | \$ 15,891,741 | \$ 16,119,146 | \$ 16,308,273 | \$ 16,465,366 | \$ 157,093 | 1.0% |
| | The City of London | 6,095,059 | 5,218,546 | 6,095,059 | 6,095,059 | - | 0.0% |
| | The County of Middlesex | 1,160,961 | 994,009 | 1,160,961 | 1,160,961 | - | 0.0% |
| | Ministry of Health and Long Term Care (100%) | 3,963,139 | 4,039,956 | 3,962,228 | 4,091,301 | 129,073 | 3.3% |
| | Ministry of Children and Youth Services (100%) | 5,048,155 | 5,023,484 | 5,137,557 | 5,296,274 | 158,717 | 3.1% |
| | Public Health Agency of Canada | 152,430 | 135,157 | 152,430 | 176,030 | 23,600 | 15.5% |
| | Public Health Ontario | 168,497 | 147,418 | 110,000 | 110,000 | - | 0.0% |
| | User Fees | 605,667 | 901,732 | 949,649 | 925,235 | (24,414) | -2.6% |
| | Other Offset Revenue | 272,309 | 450,385 | 282,220 | 350,311 | 68,091 | 24.1% |
| TOTAL MIDDLESEX-LONDON HEALTH UNIT FUNDING | | \$ 33,357,958 | \$ 33,029,833 | \$ 34,158,377 | \$ 34,670,537 | \$ 512,160 | 1.5% |

**COUNTY OF MIDDLESEX
RESERVE - TAX RATE STABILIZATION**

| | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> |
|--|-----------------|-----------------|---------------|------------------|------------------|------------------|------------------|------------------|
| | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 |
| Balance forward from prior year | \$ 1,582 | \$ 1,395 | \$ 1,215 | \$ 691 | \$ 1,247 | \$ 1,022 | \$ 1,191 | \$ 1,402 |
| Transfer to Reserve | | | | | | | | |
| Transfer to Reserve - Surplus | 487 | 322 | - | 641 | | 100 | 100 | 100 |
| Sale of property | | | | | | | | |
| Transfer from Reserves | -538 | -406 | -469 | -40 | -250 | | | |
| Transfer to Capital | | | | -31 | | | | |
| Strathmere Lodge - Rebuild | | | | | | | | |
| Strathmere Lodge - re debenture | -136 | -96 | -55 | -14 | 25 | 69 | 111 | 151 |
| Balance | \$ 1,395 | \$ 1,215 | \$ 691 | \$ 1,247 | \$ 1,022 | \$ 1,191 | \$ 1,402 | \$ 1,653 |

**Ontario Municipal Partnership Fund (OMPF)
2015 Allocation Notice**



County of Middlesex

59000

2015 Highlights for the County of Middlesex

- The County of Middlesex's estimated benefit of the 2015 provincial uploads totals \$4,027,900 which is the equivalent of 5% of all municipal property tax revenue in the County.
- In addition, the County of Middlesex will receive \$1,146,000 through the 2015 OMPF.
- The 2015 uploads combined with the OMPF exceed the payments received in 2004 by \$4,807,900.

A Total 2015 OMPF \$1,146,000

| | |
|--|-------------|
| 1. Assessment Equalization Grant | - |
| 2. Northern Communities Grant | - |
| 3. Rural Communities Grant | - |
| 4. Northern and Rural Fiscal Circumstances Grant | - |
| 5. Transitional Assistance | \$1,146,000 |

B 2015 Combined Benefit of OMPF and Provincial Uploads (Line B1 + Line B2) \$5,173,900

| | |
|---|-------------|
| 1. Total OMPF (Equal to Line A) | \$1,146,000 |
| 2. Provincial Uploads (see 2015 Upload Notice Insert) | \$4,027,900 |

C Other Ongoing Provincial Support \$2,453,400

| | |
|-------------------|-------------|
| 1. Public Health | \$1,457,300 |
| 2. Land Ambulance | \$996,100 |

D Key OMPF Data Inputs

| | |
|--|-------------|
| 1. Households | 27,579 |
| 2. Total Weighted Assessment per Household | \$306,669 |
| 3. Rural and Small Community Measure | 65.0% |
| 4. Northern and Rural Municipal Fiscal Circumstances Index | n/a |
| 5. 2015 Guaranteed Level of Support | 80.0% |
| 6. 2014 OMPF (Line A from 2014 Allocation Notice) | \$1,432,400 |