

**COUNTY OF MIDDLESEX  
2012 BUDGET**

COMMITTEE / BOARD	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE			NET TAXATION REQUIREMENT			
	2011	2012	%	2011	2012	%	2011	2012	%	2011	2012	\$ change	%
<b>COMMITTEE OF THE WHOLE</b>													
Administration	\$ 3,157,840	\$ 3,458,785	9.5	\$ 3,080,340	\$ 3,412,131	10.8	\$ 77,500	\$ 79,910	3.1	\$ 1,249,656	\$ 1,400,061	\$ 150,405	12.0
Planning & Economic Develop.	877,406	875,572	(0.2)	872,106	812,572	(6.8)	5,300	63,000		771,576	800,572	28,996	3.8
Emergency, Fire & 911	387,131	407,095	5.2	370,131	394,095	6.5	17,000	13,000		376,378	396,342	19,964	5.3
Land Ambulance	23,712,684	25,050,564	5.6	23,132,684	24,450,564	5.7	580,000	600,000	3.4	1,801,113	1,894,763	93,650	5.2
Middlesex Connects	698,955	871,533	24.7	609,435	725,492	19.0	89,520	146,041	63.1	592,826	606,845	14,019	2.4
Social Services	10,618,222	10,919,759	2.8	10,618,222	10,919,759	2.8				6,013,159	5,727,748	(285,411)	(4.7)
Transportation	17,157,695	17,672,300	3.0	6,082,695	6,142,300	1.0	11,075,000	11,530,000	4.1	12,790,384	13,779,989	989,605	7.7
Strathmere Lodge	11,276,491	11,707,549	3.8	11,076,491	11,507,549	3.9	200,000	200,000	0.0	1,548,575	1,548,650	75	0.0
Strathmere Lodge - Debenture	1,497,391	1,457,792		1,497,391	1,457,792					757,000	757,000	-	0.0
<b>LIBRARY BOARD</b>													
Library	2,864,771	2,939,848	2.6	2,835,771	2,941,768	3.7	29,000	8,000		2,458,213	2,661,301	203,088	8.3
Strathroy ERC/Dorchester ERC	969,183	475,342	(51.0)	969,183	475,342	(51.0)				70,158	-	(70,158)	
HEALTH UNIT	1,180,011	1,160,961	(1.6)	1,180,011	1,160,961	(1.6)				1,180,011	1,160,961	(19,050)	(1.6)
<b>RESERVES</b>													
Transfer from Res. - Tax Rate										(537,621)	(303,904)	233,717	(43.5)
<b>ONT. MUN. PARTNERSHIP FUND</b>													
										(2,011,500)	(1,872,300)	139,200	(6.9)
<b>SURPLUS (from prior year)</b>													
										(500,000)	(500,000)	-	
Total before growth	\$ 74,397,780	\$ 76,997,100	3.5	\$ 62,324,460	\$ 64,400,325	3.3	\$ 12,073,320	\$ 12,639,951	4.7	\$ 26,559,928	\$ 28,058,028	\$ 1,498,100	5.6
Real Growth Impact	442,617									442,617		(442,617)	
<b>TOTAL</b>	<b>\$ 74,840,397</b>	<b>\$ 76,997,100</b>	<b>2.9</b>	<b>\$ 62,324,460</b>	<b>\$ 64,400,325</b>	<b>3.3</b>	<b>\$ 12,073,320</b>	<b>\$ 12,639,951</b>	<b>4.7</b>	<b>\$ 27,002,545</b>	<b>\$ 28,058,028</b>	<b>\$ 1,055,483</b>	<b>3.9</b>

0.50% of 2011 Levy = \$ 132,800  
1.00% of 2011 Levy = \$ 265,599

**COUNTY OF MIDDLESEX  
COMMITTEE OF THE WHOLE  
2012 BUDGET**

<b>ADMINISTRATION</b>	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>	<b>Ref #</b>
<b>REVENUES</b>				
COUNTY OF MIDDLESEX	\$ 1,236,085	\$ 1,249,656	\$ 1,400,061	
SUPPLEMENTARY TAXES	350,000	350,000	350,000	1
INTEREST INCOME-GENERAL	704,000	704,000	735,000	2
OTHER	-	2,000	-	3
RECOVERIES - Ambulance, Ontario Works	10,000	10,000	126,000	4
RENT - Facilities	812,184	812,184	807,724	5
TRANSFER FROM RESERVES	36,000	30,000	40,000	6
<b>Total Revenues</b>	<b>\$ 3,148,269</b>	<b>\$ 3,157,840</b>	<b>\$ 3,458,785</b>	
<b>EXPENDITURES</b>				
<b>GOVERNANCE</b>				
<b>MEMBERS OF COUNCIL</b>				
REMUNERATION	\$ 163,290	\$ 163,290	\$ 168,178	7
BENEFITS	6,000	6,000	6,000	8
INSURANCE	2,425	3,084	2,643	9
TRAVEL	23,458	21,100	21,100	10
EXPENSES	18,000	18,000	18,000	11
CONVENTIONS	61,100	61,100	61,100	12
MEMBERSHIPS	15,200	15,200	16,794	13
SPECIAL EVENTS	4,329	4,600	4,600	14
<b>LIBRARY BOARD</b>				
REMUNERATION	10,975	10,975	11,194	15
BENEFITS	675	675	675	16
CONVENTIONS - per diems	8,248	5,000	5,000	17
<b>MIDDLESEX ACCESSIBILITY ADVISORY</b>				
REMUNERATION	824	2,195	1,119	18
BENEFITS	18	300	75	19
TRAVEL/EXPENSES/CONVENTIONS/SENSITIVI	356	2,000	1,000	20
<b>Total Governance</b>	<b>\$ 314,898</b>	<b>\$ 313,519</b>	<b>\$ 317,478</b>	
<b>ADMINISTRATION</b>				
SALARIES	\$ 721,236	\$ 721,236	\$ 810,972	21
BENEFITS	181,109	181,109	231,260	22
SALARY CONTINGENCY/REVIEW			68,000	21A
EDUCATION/TRAVEL - CAO	12,500	12,500	18,000	23
EDUCATION/TRAVEL - CLERK	7,000	7,000	5,000	24
EDUCATION/TRAVEL - HR	7,000	7,000	5,850	25
EDUCATION/TRAVEL - HEALTH & SAFETY	11,850	11,850	8,400	26
EDUCATION/TRAVEL - TREASURY	15,750	15,750	17,135	27
OPERATIONS	77,300	77,300	72,335	28
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**ADMINISTRATION**

	2011 PROJECTED	2011 BUDGET	2012 BUDGET	Ref #
<b>ADMINISTRATION - continued</b>				
AUDIT & CONSULTING	39,750	39,750	39,750	29
LEGAL	35,000	30,000	30,000	30
INSURANCE	30,965	28,546	33,534	31
INSURANCE DEDUCTIBLE PAYMENTS	36,000	30,000	40,000	32
TAX WRITE-OFFS	205,000	205,000	205,000	33
PROPERTY TAX CAPPING - SHORTFALL	-	1,000	1,000	34
<b>Administration Operating</b>	<b>1,380,460</b>	<b>1,368,041</b>	<b>1,586,236</b>	
<b>TRANSFER TO CAPITAL</b>	<b>7,500</b>	<b>7,500</b>	<b>79,910</b>	<b>35</b>
<b>TRANSFER TO RESERVES</b>	<b>30,000</b>	<b>30,000</b>	<b>50,000</b>	<b>36</b>
<b>Total Administration</b>	<b>\$ 1,417,960</b>	<b>\$ 1,405,541</b>	<b>\$ 1,716,146</b>	
<b>FACILITIES</b>				
SALARIES	\$ 89,700	\$ 89,762	\$ 91,481	37
BENEFITS	17,760	17,770	19,115	38
TRUCK MAINT./MISC. EXP.	2,000	2,000	2,000	39
County Building & Gaol - CLEANING / MAINTENA	121,714	121,714	125,365	41
County Building & Gaol - INSURANCE	8,085	9,204	9,204	42
County Building & Gaol - UTILITIES	70,500	70,500	72,615	43
<b>Facilities Operating</b>	<b>309,759</b>	<b>310,950</b>	<b>319,780</b>	
<b>TRANSFER TO CAPITAL</b>	<b>22,822</b>	<b>45,000</b>	<b>-</b>	<b>44</b>
<b>Total Facilities</b>	<b>\$ 332,581</b>	<b>\$ 355,950</b>	<b>\$ 319,780</b>	
<b>MPAC - Assessment Services</b>	<b>\$ 1,082,830</b>	<b>\$ 1,082,830</b>	<b>\$ 1,105,381</b>	<b>45</b>
<b>Total Expenditures</b>	<b>\$ 3,148,269</b>	<b>\$ 3,157,840</b>	<b>\$ 3,458,785</b>	

**COUNTY OF MIDDLESEX  
COMMITTEE OF THE WHOLE  
2012 BUDGET**

<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 838,543	\$ 771,576	\$ 800,572
APPROVAL FEES (Planning)	17,300	21,000	21,000
WOODLOT REVENUES	1,600	50,500	50,000
OTHER	4,601	6,500	4,000
TRANSFERS FROM RESERVES	27,830	27,830	-
<b>Total Revenues</b>	<b>\$ 889,874</b>	<b>\$ 877,406</b>	<b>\$ 875,572</b>
<b>EXPENDITURES</b>			
<b>PLANNING</b>			
SALARIES	\$ 271,045	\$ 271,045	\$ 280,361
BENEFITS	58,448	58,448	61,434
OPERATIONS	23,500	25,000	24,000
MIDDLESEX GEOGRAPHY NETWORK	28,585	30,610	16,200
LEGAL SERVICES	73,271	30,000	50,000
COMPUTERS - CAPITAL	5,300	5,300	-
SPECIAL PROJECTS	27,830	27,830	30,000
<b>Total Planning</b>	<b>\$ 487,979</b>	<b>\$ 448,233</b>	<b>\$ 461,995</b>
<b>ECONOMIC DEVELOPMENT</b>			
SALARIES	\$ 17,902	\$ 17,902	\$ 18,260
BENEFITS	1,489	1,489	1,540
OPERATIONS	28,339	29,075	60,525
PROMOTIONS	70,000	86,550	62,300
CONSULTANT	72,000	72,000	72,000
SPECIAL PROJECTS - CAPITAL	90,000	90,000	63,000
<b>Total Economic Development</b>	<b>\$ 279,730</b>	<b>\$ 297,016</b>	<b>\$ 277,625</b>
<b>WOODLANDS</b>			
SALARIES	\$ 71,411	\$ 71,411	\$ 74,671
BENEFITS	18,186	18,186	18,436
OPERATIONS	13,946	15,390	15,530
WOODLANDS EXPENSES	8,622	17,170	17,315
WOODLANDS MANAGEMENT	10,000	10,000	10,000
TRANSFER TO RESERVES	-	-	-
<b>Total Woodlands</b>	<b>\$ 122,165</b>	<b>\$ 132,157</b>	<b>\$ 135,952</b>
<b>Total Expenditures</b>	<b>\$ 889,874</b>	<b>\$ 877,406</b>	<b>\$ 875,572</b>

**COUNTY OF MIDDLESEX  
COMMITTEE OF THE WHOLE  
2012 BUDGET**

**EMERGENCY PLANNING, FIRE & 911**

**REVENUES**

	2011 PROJECTED	2011 BUDGET	2012 BUDGET
COUNTY OF MIDDLESEX	\$ 376,878	\$ 337,723	\$ 396,342
ONEIDA OF THE THAMES re: dispatch	8,092	8,013	8,253
JEPP GRANT	-	-	-
DEFIBRILLATORS GRANT	10,258	7,500	-
OTHER	2,516	2,000	2,500
<b>Total Revenues</b>	<b>\$ 397,744</b>	<b>\$ 355,236</b>	<b>\$ 407,095</b>

**EXPENDITURES**

***EMERGENCY PLANNING - OPERATING***

EMERGENCY PLANNING - Salary & Benefits	\$53,277	\$53,277	\$64,809
OPERATIONS	21,950	22,400	37,389
	<b>\$ 75,227</b>	<b>\$ 75,677</b>	<b>\$ 102,198</b>

***HSFO DEFIBRILLATOR PROGRAM***

REIMBURSEMENT OF DEFIBRILLATOR EXPENSES	\$ 10,258	\$7,500	\$ -
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***FIRE, 911 - OPERATING***

FIRE - Salaries & Benefits	\$ 67,500	\$67,062	\$ 71,112
OPERATIONS	14,350	14,350	15,889
REPEATER RENTAL FEES	4,500	4,500	4,713
RADIO REPEATER MAINTENANCE	18,000	19,000	20,000
EMERGENCY 911 CALL TAKING	13,400	13,400	14,316
CENTRAL FIRE DISPATCH	153,755	153,747	165,867
	<b>\$ 271,505</b>	<b>\$ 272,059</b>	<b>\$ 291,897</b>

***TRANSFER TO CAPITAL***

CAPITAL			\$ 13,000
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**Total Expenditures**

	<b>\$ 356,990</b>	<b>\$ 355,236</b>	<b>\$ 407,095</b>
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**COUNTY OF MIDDLESEX  
COMMITTEE OF THE WHOLE  
2012 BUDGET**

<b>LAND AMBULANCE - OPERATING</b>	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 1,801,113	\$ 1,801,113	\$ 1,894,763
PROVINCE OF ONTARIO - Land Ambulance	12,425,763	11,794,469	12,425,763
PROVINCE OF ONTARIO - Off Load Nursing	525,000	-	-
CITY OF LONDON - Land Ambulance	10,015,965	10,015,965	10,531,000
SALE OF USED EQUIPMENT & VEHICLES	-	75,000	-
TRANSFERS FROM RESERVES	608,685	26,137	199,038
<b>Total Revenues</b>	<b>\$ 25,376,526</b>	<b>\$ 23,712,684</b>	<b>\$ 25,050,564</b>
<b>EXPENDITURES</b>			
PAYMENTS TO CONTRACTORS	\$22,235,460	\$22,004,713	\$5,237,669
PAYMENTS TO MIDDLESEX-LONDON EMS	-	-	18,355,300
<b>Total - Services</b>	<b>22,235,460</b>	<b>22,004,713</b>	<b>23,592,969</b>
SALARIES	183,000	163,000	<b>34,060</b>
OVERHEAD	58,529	38,526	3,300
CONSULTING COSTS	150,000		
AMBULANCE STATIONS	<b>26,137</b>	<b>26,137</b>	-
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES			
MEDICAL EQUIPMENT	114,500	185,000	-
VEHICLE & EQUIPMENT RESERVE	1,245,000	580,000	600,000
MEDICAL SUPPLIES	620,500	496,908	-
MAJOR VEHICLE REPAIRS	218,400	218,400	54,600
<b>Total - Vehicles, Medical</b>	<b>2,198,400</b>	<b>1,480,308</b>	<b>654,600</b>
TRANSITION COSTS			<b>765,635</b>
<b>Total Expenditures</b>	<b>\$ 24,701,526</b>	<b>\$ 23,712,684</b>	<b>\$ 25,050,564</b>
<b>LAND AMBULANCE - CAPITAL</b>			
<b>CAPITAL EXPENDITURES</b>			
vehicle purchases	\$580,000	\$580,000	\$600,000
New station development			-
medical equipment (capital)		-	-
computers & software			250,000
<b>Total Capital Expenditures</b>	<b>\$580,000</b>	<b>\$580,000</b>	<b>\$850,000</b>
<b>CAPITAL REVENUES</b>			
Transfer From Operations			
Transfer From Reserves	\$580,000	\$580,000	\$600,000
<b>Total Capital Revenues</b>	<b>\$580,000</b>	<b>\$580,000</b>	<b>\$600,000</b>

# 2011 BUDGET - MIDDLESEX CONNECTS

## MIDDLESEX CONNECTS 2011 BUDGET

	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 652,818	\$ 592,826	\$ 606,845
Strathroy ERC & Lower Tiers	30,000	30,000	65,000
EQUIPMENT SALES	25	100	100
OTHER ( CFDC / Records )	4,900	4,000	4,000
MYCOMMUNITYINFO	38,000	10,750	4,870
SOCIAL SERVICES	54,172	61,279	62,884
Land Ambulance		-	127,834
<b>Total Revenues</b>	<b>\$ 779,915</b>	<b>\$ 698,955</b>	<b>\$ 871,533</b>
<b>EXPENDITURES</b>			
SALARIES	\$ 232,048	\$ 264,439	\$ 329,340
BENEFITS	59,000	65,325	86,282
OPERATIONS	28,000	34,000	45,000
NETWORK MAINTENANCE	205,084	222,421	231,000
WWW MANAGEMENT	1,000	1,500	18,000
LARGNET MEMBERSHIP	10,652	11,000	11,000
MYCOMMUNITYINFO	38,000	10,750	4,870
TRANSFER TO CAPITAL	206,131	89,520	146,041
<b>Total Expenditures</b>	<b>\$ 779,915</b>	<b>\$ 698,955</b>	<b>\$ 871,533</b>

COUNTY OF MIDDLESEX  
2012 BUDGET SUMMARY  
DEPARTMENT OF SOCIAL SERVICES

2011 PROJECTED	2011 BUDGET	2012 BUDGET
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REVENUES

COUNTY OF MIDDLESEX	\$ 5,793,051	\$ 6,032,564	\$ 5,727,748
GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES	4,986,782	4,585,658	5,192,011
TOTAL REVENUES	<b>\$ 10,779,833</b>	<b>\$ 10,618,222</b>	<b>\$ 10,919,759</b>

EXPENDITURES

**ONTARIO WORKS ADMINISTRATION**

SALARIES	\$ 479,690	\$ 479,690	\$ 481,702
LOCAL SYSTEM SUPPORT SALARIES	22,427	22,427	22,427
BENEFITS	103,473	103,473	99,091
WORKPLACE SAFETY INSURANCE BOARD	4,730	5,000	5,000
LOCAL SYSTEM SUPPORT EQUIPMENT	65,879	65,879	61,242
TRAVEL	1,610	1,600	1,600
TRAINING AND EDUCATION	6,600	6,600	6,600
MEMBERSHIPS	9,212	9,066	10,585
GENERAL OFFICE EXPENSE	10,775	10,000	10,000
TECHNOLOGY	1,500	1,500	1,500
ACCOMMODATION	22,660	22,660	22,660
PROFESSIONAL ADVISORS	10,000	15,000	15,000
<b>ADMINISTRATION</b>	<b>\$ 738,556</b>	<b>\$ 742,895</b>	<b>\$ 737,407</b>

**ONTARIO WORKS EMPLOYMENT**

SALARIES	\$ 402,488	\$ 402,488	\$ 396,352
BENEFITS	107,828	107,828	104,175
TRAVEL	25,000	35,000	35,000
TRAINING AND EDUCATION	5,000	5,000	5,000
GENERAL OFFICE EXPENSE	18,042	18,000	18,000
TECHNOLOGY	1,500	1,500	1,500
ACCOMMODATION	19,330	19,330	19,330
PURCHASED SERVICE	124,671	124,671	124,671
PARTICIPATION EXPENSES	30,000	30,000	40,000
INTAKE SCREENING - CITY OF LONDON	28,000	28,000	28,000
DOMICILLIARY HOSTELS	5,000	6,358	5,601
PROGRAM COSTS	3,659,730	3,528,464	3,699,072
<b>EMPLOYMENT</b>	<b>\$ 4,426,589</b>	<b>\$ 4,306,639</b>	<b>\$ 4,476,701</b>

**CHILDREN'S SERVICES**

ADMINISTRATION - SALARIES	\$ 101,847	\$ 101,847	\$ 105,956
- BENEFITS	23,415	23,415	22,425
PROGRAM - FEE SUBSIDY	647,508	622,508	687,119
- SPECIAL NEEDS	200,000	160,000	190,000
- WAGE SUBSIDY	306,341	306,341	306,341
MIDDLESEX SUPPORTS (formerly NCBS) + HEALTH AND SAFETY	126,000	126,000	127,000
PAY EQUITY	20,000	20,000	20,000
<b>CHILDREN'S SERVICES</b>	<b>\$ 1,425,111</b>	<b>\$ 1,360,111</b>	<b>\$ 1,458,841</b>

<b>SOCIAL HOUSING</b>	<b>\$ 4,132,577</b>	<b>\$ 4,132,577</b>	<b>\$ 4,170,810</b>
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<b>OTHER PROGRAM COSTS</b>	<b>\$ 57,000</b>	<b>\$ 76,000</b>	<b>\$ 76,000</b>
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TOTAL EXPENDITURES	<b>\$ 10,779,833</b>	<b>\$ 10,618,222</b>	<b>\$ 10,919,759</b>
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**COUNTY OF MIDDLESEX  
BUDGET COMMITTEE  
2012 BUDGET**

<b>TRANSPORTATION - OPERATING</b>	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 12,669,594	\$ 12,790,384	\$ 13,779,989
TRANSFER FROM RESERVES	950,000	950,000	475,000
CITY OF LONDON	1,151,112	1,250,000	1,250,000
GRAVEL ROYALTY	74,783	50,000	50,000
FEDERAL GAS TAX	2,117,311	2,117,311	2,117,311
<b>Total Revenues</b>	<b>\$ 16,962,800</b>	<b>\$ 17,157,695</b>	<b>\$ 17,672,300</b>
<b>EXPENDITURES</b>			
<b>OPERATING COSTS</b>			
ROAD MAINTENANCE	\$ 5,422,000	\$ 5,291,000	\$ 5,530,000
BRIDGE & CULVERT MAINTENANCE	300,000	350,000	355,000
OVERHEAD	1,085,300	1,179,195	1,198,610
EQUIPMENT & HOUSING OPERATIONS	(921,000)	(740,500)	(944,310)
ENVIROMENTAL SERVICES	1,500	3,000	3,000
<b>Total Operating Costs</b>	<b>\$ 5,887,800</b>	<b>\$ 6,082,695</b>	<b>\$ 6,142,300</b>
<b>TRANSFERS</b>			
TRANSFER TO ROADS CAPITAL	\$ 7,800,000	\$ 7,800,000	\$ 8,080,000
TRANSFER TO EQUIPMENT CAPITAL	775,000	775,000	800,000
TRANSFER TO FACILITIES CAPITAL	-	-	150,000
TRANSFER TO BRIDGE CAPITAL	2,500,000	2,500,000	2,500,000
<b>Total Transfers to Capital &amp; Reserves</b>	<b>\$ 11,075,000</b>	<b>\$ 11,075,000</b>	<b>\$ 11,530,000</b>
<b>Total Expenditures</b>	<b>\$ 16,962,800</b>	<b>\$ 17,157,695</b>	<b>\$ 17,672,300</b>

**COUNTY OF MIDDLESEX  
BUDGET COMMITTEE  
2012 BUDGET**

**STRATHMERE LODGE**

	2011 PROJECTED	2011 BUDGET	2012 BUDGET
<b>REVENUE</b>			
COUNTY OF MIDDLESEX	\$ 1,408,653	\$ 1,548,575	\$ 1,548,650
PROVINCE OF ONTARIO	6,471,321	6,145,773	6,583,793
RESIDENTS	3,380,435	3,526,873	3,501,808
OTHER	44,397	25,270	43,298
TRANSFER FROM RESERVE -- WSIB	28,189	30,000	30,000
<b>TOTAL REVENUE</b>	<b>\$ 11,332,995</b>	<b>\$ 11,276,491</b>	<b>\$ 11,707,549</b>

**EXPENDITURES**

SALARIES	\$ 7,673,005	\$ 7,584,129	\$ 7,847,731
BENEFITS	1,838,365	1,794,269	1,886,987
SUPPLIES	176,766	191,644	203,398
FACILITY REPLACEMENTS	76,079	89,972	77,285
FACILITY MAINTENANCE	89,929	98,300	101,350
OTHER REPLACEMENTS	80,372	100,324	100,596
PURCHASED SERVICES	367,690	359,131	392,737
RAW FOOD	440,222	440,222	445,722
UTILITIES	299,152	324,000	330,000
INSURANCE	28,470	25,500	27,493
AUDIT & CONSULTING	3,000	3,000	5,000
LEGAL	12,143	7,500	15,000
TREASURY CHARGE			14,000
OFFICE EXPENSE	28,042	30,000	30,000
EDUCATION, TRAVEL & CONVENTION	19,762	28,500	30,250
CAPITAL	200,000	200,000	200,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,332,997</b>	<b>\$ 11,276,491</b>	<b>\$ 11,707,549</b>

**County of Middlesex  
2012 BUDGET  
Strathmere Lodge - Debenture Payment**

	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>
	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenues</b>											
County of Middlesex	500,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000
Province of Ontario	466,992	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440
Tsf.from Res. - Tax Rate	295,895	302,832	263,516	223,917	178,774	135,951	96,352	54,999	(13,703)	(25,217)	(68,832)
<b>Total</b>	<b>1,262,887</b>	<b>1,664,272</b>	<b>1,624,956</b>	<b>1,585,357</b>	<b>1,540,214</b>	<b>1,497,391</b>	<b>1,457,792</b>	<b>1,416,439</b>	<b>1,375,143</b>	<b>1,336,223</b>	<b>1,292,608</b>
<b>Expenditures</b>											
Principal	445,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000
Interest	817,887	774,272	734,956	695,357	650,214	607,391	567,792	526,439	485,143	446,223	402,608
<b>Total</b>	<b>1,262,887</b>	<b>1,664,272</b>	<b>1,624,956</b>	<b>1,585,357</b>	<b>1,540,214</b>	<b>1,497,391</b>	<b>1,457,792</b>	<b>1,416,439</b>	<b>1,375,143</b>	<b>1,336,223</b>	<b>1,292,608</b>

## 2012 BUDGET

	12	13	14	15	16	17	18	19	20	21	Totals
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	1A to 21
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
<b>Revenues</b>											
County of Middlesex	757,000	757,000	757,000	757,000	757,000	757,000	536,440	394,677	316,447	344,260	14,703,824
Province of Ontario	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	100,740	12,504,724
Tsf.from Res.Fund / Res.	(111,090)	(151,424)	(192,777)	(232,149)	(275,482)	(317,061)	(137,627)	(36,708)	-	-	-
<b>Total</b>	<b>1,250,350</b>	<b>1,210,016</b>	<b>1,168,663</b>	<b>1,129,291</b>	<b>1,085,958</b>	<b>1,044,379</b>	<b>1,003,253</b>	<b>962,409</b>	<b>920,887</b>	<b>445,000</b>	<b>27,531,849</b>
<b>Expenditures</b>											
Principal	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	445,000	18,245,000
Interest	360,350	320,016	278,663	239,291	195,958	154,379	113,253	72,409	30,887	-	9,286,849
<b>Total</b>	<b>1,250,350</b>	<b>1,210,016</b>	<b>1,168,663</b>	<b>1,129,291</b>	<b>1,085,958</b>	<b>1,044,379</b>	<b>1,003,253</b>	<b>962,409</b>	<b>920,887</b>	<b>445,000</b>	<b>27,531,849</b>

**MIDDLESEX COUNTY LIBRARY BOARD  
2012 BUDGET - LIBRARY**

	<b>2011 PROJECTED</b>	<b>2011 BUDGET</b>	<b>2012 BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$2,458,213	\$2,458,213	\$2,661,301
PROV. OF ONT. - OPERATING	134,047	134,047	134,047
PROV. OF ONT. - SERVICE ONTARIO	8,500	8,500	-
GOV'T. OF CANADA - CAP	23,078	20,500	24,500
DONATIONS / FUNDRAISING	8,000	10,000	10,000
FINES & LOST BOOKS	28,000	32,000	28,000
OTHER REVENUE	3,073	2,000	2,000
TRANSFERS FROM RESERVES (LITERACY)	173,375	173,332	-
SOLS LIBRARY CREDIT (ONE TIME OFFSET)	10,054	-	-
SURPLUS	58,438	26,179	80,000
<b>Total Revenues</b>	<b>\$2,904,778</b>	<b>\$ 2,864,771</b>	<b>\$2,939,848</b>
<b>EXPENDITURES</b>			
SALARIES	1,569,639	1,569,639	1,590,669
TOTAL BENEFITS	298,777	298,777	301,289
OPERATIONS	174,282	165,353	176,490
BOOKS	226,668	226,668	400,000
LITERACY FUND	173,332	173,332	-
BRANCH DEVELOPMENT	85,000	75,000	85,000
BRANCHES - RENT	265,286	286,839	304,522
AUTOMATION	40,000	40,000	67,049
TRANSFER TO CAPITAL	29,000	29,000	8,000
LIBRARY OFFICE MAINTENANCE	6,695	6,695	6,829
<b>Total Expenditures</b>	<b>\$2,868,679</b>	<b>\$ 2,871,303</b>	<b>\$2,939,848</b>
<b>Projected Surplus / - Deficit</b>	<b>\$80,000</b>		

**COUNTY OF MIDDLESEX  
LIBRARY BOARD  
STRATHROY AND DORCHESTER EMPLOYMENT RESOURCE CENTRES  
2012 BUDGET**

	2011 PROJECTION	2011 BUDGET	2012 BUDGET
<b><u>REVENUES</u></b>			
COUNTY OF MIDDLESEX	\$ 70,158	\$ 70,158	\$ -
Employment Ontario DORCHESTER ERC	91,985	91,985	53,658
Employment Ontario GAIN ERC	697,670	697,670	406,974
ERC PARTNERS - CO-LOCATION AGREEMENTS	121,271	109,370	14,710
<b>Total Revenues</b>	<b>\$ 981,084</b>	<b>\$ 969,183</b>	<b>\$ 475,342</b>

**EXPENDITURES**

SALARIES/BENEFITS - STRATHROY ERC	\$ 290,415	\$ 290,415	\$ 173,321
OPERATIONS - GAIN ERC Kenwick Mall to June 30	123,000	123,000	-
OPERATIONS - STRATHROY ERC	475,684	463,783	248,363
SALARIES/BENEFITS - DORCHESTER ERC			43,751
OPERATIONS - DORCHESTER ERC	91,985	91,985	9,907
<b>Total Expenditures</b>	<b>\$ 981,084</b>	<b>\$ 969,183</b>	<b>\$ 475,342</b>

# Middlesex-London Health Unit

## 2012 Budget Funding Sources

	<b>Total</b>	<b>Province</b>	<b>City</b>	<b>County</b>
Mandatory Programs	\$ 22,349,260	\$ 15,247,229	\$ 5,965,708	\$ 1,136,323
Vector Borne Disease	615,956	461,967	129,351	24,638
<b>2012 Total Cost-Shared</b>	<b>\$ 22,965,216</b>	<b>\$ 15,709,196</b>	<b>\$ 6,095,059</b>	<b>\$ 1,160,961</b>
<b>2011 Total Cost-Shared</b>	<b>\$ 22,640,172</b>	<b>\$ 15,265,102</b>	<b>\$ 6,195,059</b>	<b>\$ 1,180,011</b>
<b>Increase/(Decrease)</b>	<b>\$ 325,044</b>	<b>\$ 444,094</b>	<b>\$ (100,000)</b>	<b>\$ (19,050)</b>

<b>COUNTY OF MIDDLESEX</b>			
<b>Reserves &amp; Reserve Funds</b>			
<b>Budget 2012</b>			
	<b>2010 Actual</b>	<b>2011 Projected</b>	<b>2012 Projected</b>
<b>Reserves</b>			
Working Capital	\$ 339,623	\$ 339,623	\$ 339,623
Insurance	27,880	7,880	17,880
Planning Studies	17,830	-	-
<b>Tax Rate Stabilization</b>	<b>1,582,397</b>	<b>1,395,632</b>	<b>1,095,376</b>
Workers' Compensation	592,967	562,967	532,967
Roads - Transfer to Reserve Fund	3,333,167	-	-
Bridges - Transfer to Reserve Fund	1,665,565	-	-
Winter Control	-448,279	-494,929	-395,943
Ambulance - Equip. & Facilities - 50%/50%	2,682,797	1,545,921	1,545,921
Ambulance - Equip. & Facilities - 100%		670,581	670,581
Ambulance - Severance - 50%/50%	600,529	439,359	439,359
Ambulance - Severance - 100%		161,170	161,170
Ambulance - Cross Border Billings - 50%/50%	637,468	637,468	637,468
Ambulance - Operations - 50%/50%	3,913,487	2,901,331	2,901,331
Ambulance - Operations - 100%		748,885	549,847
Woodlands	54,000	54,000	54,000
Tree Bank	1,489	2,989	3,189
Lodge - Equip.&Facilities - Transfer to Res.Fund	320,336	-	-
Library Literary Fund	173,374	-	-
<b>Totals</b>	<b>\$ 15,494,631</b>	<b>\$ 8,972,878</b>	<b>\$ 8,552,770</b>
<b>Reserve Funds</b>			
Capital Works	\$ 10,023,578	\$ 10,041,078	\$ 10,038,933
Future Road Construction	62,382	2,367,575	2,136,427
Transportation Vehicles & Equipment	-	1,100,000	1,131,000
Bridges	-	2,072,565	2,274,016
Sand & Salt Domes	-	-	20,000
Garages	-	-	130,000
Senior Services	588,400	600,168	612,172
Lodge - Gifts & Donations	98,668	62,668	65,668
Lodge - Chapel Fund	5,586	5,586	6,586
Lodge - Equipments & Facilities	-	482,329	654,976
<b>Totals</b>	<b>\$ 10,778,615</b>	<b>\$ 16,731,971</b>	<b>\$ 17,069,778</b>
<b>Deferred Revenue- Obligatory Res.Fund</b>			
Federal Gas Tax	\$ 2,286,625	\$ 2,332,358	\$ 2,379,005
<b>Totals</b>	<b>\$ 2,286,625</b>	<b>\$ 2,332,358</b>	<b>\$ 2,379,005</b>



**Ontario Municipal Partnership Fund (OMPF)  
2012 Allocation Notice**



County of Middlesex

59000

**2012 Highlights for the County of Middlesex**

- The County of Middlesex's 2012 combined benefit of the OMPF and provincial uploads totals \$5,005,900 and includes:
  - \$1,872,300 in OMPF, and
  - \$3,133,600 resulting from the provincial uploads.
- This exceeds the 2011 combined benefit by \$280,200 and payments under the previous program by \$4,639,900.
- In 2012, the province continues to phase in the upload of Ontario Works (OW) benefit costs. This builds on the previous uploads of Ontario Drug Benefits (ODB) and Ontario Disability Support Program (ODSP) costs. The province has also uploaded over \$170 million in OW administration costs.

<b>A. Sum of OMPF Grant Components</b>	<b>\$1,872,300</b>
<b>1. Social Programs Grant</b>	
a. Assessment Threshold Component	-
b. Income Threshold Component	-
<b>2. Equalization Grant</b>	
a. Assessment Equalization Component	-
b. Farmland and Managed Forest Assessment Component	\$1,872,300
<b>3. Northern and Rural Communities Grant</b>	
a. Rural Communities Component	-
b. Northern Communities Component	-
c. Northern and Rural Social Programs Component	-
d. Stabilization Component	-
<b>4. Police Services Grant</b>	-

<b>B. Transitional Assistance</b>	-
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<b>C. Total 2012 OMPF (Line A + Line B)</b>	<b>\$1,872,300</b>
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<b>D. 2012 Combined Benefit of OMPF and Provincial Uploads (Line D1 + Line D2)</b>	<b>\$5,005,900</b>
<b>1. Total OMPF (Equal to Line C)</b>	\$1,872,300
<b>2. Provincial Uploads (Sum of Lines 2a through 2e)</b>	\$3,133,600
a. Ontario Drug Benefits (Uploaded in 2008)	\$655,000
b. Ontario Disability Support Program - Administration Component (Uploaded in 2009)	\$244,800
c. Ontario Disability Support Program - Benefits Component (Phased Upload Completed in 2011)	\$1,815,600
d. Ontario Works - Benefits Component (Phased Upload Continues in 2012)	\$112,400
e. Ontario Works - Administration Component (Uploaded in 2012)	\$305,800

<b>E. Key OMPF Data Inputs</b>	
1. Total Municipal Social Program Costs	\$4,361,363
2. Households	26,962
3. Total Assessment per Household	\$269,764
4. Farm and Managed Forest Revenue Percentage of Tax Base	8.8%
5. Policing Costs per Household	-
6. Rural and Small Community Measure	71.7%
7. Total Household Income	\$1,949,960,640

<b>F. Other 2012 Ongoing Provincial Support / Uploads</b>	<b>\$2,225,900</b>
1. Public Health	\$1,312,300
2. Land Ambulance	\$913,600

**Ontario Municipal Partnership Fund (OMPF)  
2012 Allocation Notice**



County of Middlesex

59000

**2012 OMPF Allocation Notice - Line Item Descriptions**

<b>A1 to A4</b>	The OMPF grants are described in detail in the OMPF technical guide – this document can be found on the Ministry of Finance's website at: <a href="http://www.fin.gov.on.ca/en/budget/ompf/2012">http://www.fin.gov.on.ca/en/budget/ompf/2012</a>
<b>B</b>	Transitional assistance ensures that in 2012, municipalities will receive a minimum of 90 per cent of the support they received through the combined benefit of OMPF and provincial uploads in 2011. The County of Middlesex's 2012 combined benefit of OMPF and provincial uploads exceeds this level. As a result, transitional assistance is not required for 2012.
<b>C</b>	Sum of 2012 OMPF grant components.
<b>D1</b>	Equal to line C.
<b>D2a to D2d</b>	Estimated municipal benefit in 2012 of the province's upload of social assistance benefit program costs. For further details see the Social Programs Cost Report.
<b>D2e</b>	Reflects additional incremental funding provided to municipalities in 2012 to support Ontario Works administration costs. Calculated as the difference between 2007 final Ontario Works administration cost and the 2012 planning allocation. For further details see the Social Programs Cost Report.
<b>E1</b>	Refers to the costs that municipalities are responsible for under existing cost-sharing arrangements with the province. Includes municipal costs for Ontario Works, Child Care, Social Housing and Social Assistance Restructuring Savings (formerly known as National Child Benefit Reinvestment). Costs have been adjusted to reflect the phased upload of Ontario Works benefits.
<b>E3</b>	Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
<b>E4</b>	Represents the proportion of the municipality's tax base comprised of farmland and managed forest properties.
<b>E5</b>	Refers to the projected 2012 eligible policing costs per household.
<b>E6</b>	Represents the proportion of a municipality's population that resides in rural areas or small communities.
<b>E7</b>	Refers to the total household income for all residents of the municipality.
<b>F1</b>	The estimated municipal benefit of the province's 75% share of public health funding relative to its 50% share in 2004. Actual municipal savings may not correspond with the Allocation Notice due to budget approvals made by the local Boards of Health. Municipalities may provide additional funding beyond their obligated cost share. Any additional municipal funding is not included in the calculation of the public health figure.
<b>F2</b>	The estimated municipal benefit of the province's 50% share of land ambulance funding is relative to its share in 2005. This incremental increase in land ambulance funding delivers on the province's commitment to strengthen land ambulance services and maintain the 50:50 sharing of land ambulance costs.

*Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.*