

Subject: 2015 Land Ambulance Estimates:

- ✓ The draft 2015 land ambulance estimates are submitted for review to both the City of London and County of Middlesex for budget deliberations. Both Middlesex and London councils must approve the budget.
- ✓ Middlesex-London Emergency Medical Services completed a 10 Year Strategic Plan Review, with the final draft document tabled with Council in 2014. Sections of the 2015 budget submission include recommendations from the 10 Year Strategic Plan.
- ✓ Middlesex-London EMS has a collective agreement which expired on September 30, 2012. The parties have been in collective bargaining, which has not reached an agreement at this time. The parties are scheduled to have a Third Party arbitrate an agreement. The impact on the 2015 budget is unknown at this time.

The 2015 estimates were prepared using the following:

- ✓ The proposed budget maintains the funding levels that were provided in 2014 by the Ministry of Health, with a 1.5% increase. The budget also contemplates matching contributions by the County and City.
- ✓ Given the increases (staffing) in the 2015 budget, the County and City are responsible for 100% of increases in the first year. To offset the impact, a \$500,000.00 draw on reserves is projected for 2015.
- ✓ The Ministry of Health funding of additional resources is always one year behind, thus the expectation that the Ministry of Health will catch up to their funding obligation in 2016.
- ✓ EMS continues to face budget pressures in 2015 due to collective agreement increases as well as increase in demand for service, will impact the cost of EMS service delivery in 2015.
- ✓ Funding for off load nursing is not included in the estimates as it is a flow through of MOHLTC funding. If MOHLTC funding for off load nurses does not continue in 2015, there will be significant impacts on availability of ambulances in the London area. Even with the Offload Nurse Program, EMS continues to experience lengthy delays at area Emergency Departments, impacting resource availability and costs.
- ✓ The resource changes reflected in the 2015 Budget over the 2014 fiscal period are as follows:
 - Addition of one 12 hour ambulance
 - Addition of a .5 FTE Admin support (remainder of .5 FTE to be completed in 2016).
 - This is due in part to the Strategic Plan recommendations.

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2015 BUDGET**

LAND AMBULANCE - OPERATING	2014 PROJECTION	2014 BUDGET	2015 BUDGET	Ref #
REVENUES				
COUNTY OF MIDDLESEX	\$ 2,065,646	\$ 2,065,646	\$ 2,188,066	1
PROVINCE OF ONTARIO - Land Ambulance	12,935,895	13,778,933	14,197,389	2
CITY OF LONDON - Land Ambulance	11,713,287	11,713,287	12,131,740	3
SALE OF USED EQUIPMENT & VEHICLES	-	-	-	
TRANSFERS FROM RESERVES	-	-	500,000	4
Total Revenues	\$ 26,714,828	\$ 27,557,866	\$ 29,017,195	
EXPENDITURES				
PAYMENTS TO MIDDLESEX-LONDON EMS	26,657,886	26,657,886	27,956,681	5
<i>Total - Services</i>	26,657,886	26,657,886	27,956,681	
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES				
VEHICLE & EQUIPMENT CAPITAL	900,000	900,000	1,060,514	6
<i>Total - Vehicles, Medical</i>	900,000	900,000	1,060,514	
Total Expenditures	\$ 27,557,886	\$ 27,557,886	\$ 29,017,195	
LAND AMBULANCE - CAPITAL				
CAPITAL EXPENDITURES				
vehicle purchases	\$900,000	\$900,000	\$1,060,514	7
New station development				
medical equipment (capital)		1,000,000	1,000,000	8
computers & software			250,000	
Total Capital Expenditures	\$900,000	\$1,900,000	\$2,310,514	
CAPITAL REVENUES				
Transfer From Operations	\$900,000	900,000	\$ 1,060,514	9
Transfer From Reserves		\$1,000,000	1,250,000	10
Total Capital Revenues	\$900,000	\$1,900,000	\$2,310,514	

2014 Budget - Land Ambulance

Operating Revenues				Ref
	2014 PROJECTION	2014 BUDGET	2015 BUDGET	
REVENUES				
COUNTY OF MIDDLESEX	2,065,646	2,065,646	2,188,066	1
PROVINCE OF ONTARIO - Land Ambulance	12,935,895	13,778,933	14,197,389	2
PROVINCE OF ONTARIO - Off Load Nursing				
CITY OF LONDON - Land Ambulance	11,713,287	11,713,287	12,131,740	3
SALE OF USED EQUIPMENT & VEHICLES		-		
TRANSFERS FROM RESERVES			500,000	4
TOTAL	\$ 26,714,828	\$ 27,557,866	\$ 29,017,195	
Ref #				
1 & 3	<p>The City and County share in the net cost of land ambulance service on the basis of weighted assesment. In 2013 the City share of net expenses was 84.461368%. The assesment ratio changes annually based on the relative assesment growth in London and Middlesex.</p> <p>In 2013, the City and County renegotiated their contract. Costs between the two municipalities will be split 85% weighted assessment and 15% based upon location of the patient call pickup.</p>			
2	<p>The 2014 estimate reflects a the province matching the funding for enhancements to the system that were implemented in 2013.</p>			

2014 Budget - Land Ambulance

Ref

	2014 PROJECTION	2014 BUDGET	2015 BUDGET	
PAYMENTS TO MIDDLESEX LONDON EMS	\$ 26,657,886	26,270,226	27,956,681	5
TOTAL	\$ 26,657,886	\$ 26,270,226	\$ 27,956,681	
ref #				
5	These are payments to be made to the Middlesex-London EMS Authority for the budget submitted, including station leases, consumables.			

2014 Budget - Land Ambulance

Ref

OPERATING BUDGET COSTS SUMMARY				
	2014 PROJECTION	2014 BUDGET	2015 BUDGET	
Management & Administration	\$ 1,211,447	\$ 1,211,447	\$ 1,255,472	
Operational Wages & Benefits	21,184,162	21,184,162	22,219,930	
Training	332,481	332,481	384,256	
Consumable Supplies	723,911	723,911	783,911	
Vehicle Operations	695,973	695,973	705,973	
Facilities	1,245,000	1,245,000	1,300,187	
Office Expenses & Travel	349,125	349,125	363,625	
Insurance	261,502	261,502	267,502	
Fees & Charges	654,285	654,285	675,825	
Transfer to Reserve				
Revenue - HST rebate and inquiries				
Net Operating Costs	\$ 26,657,886	\$ 26,657,886	\$ 27,956,681	5

2014 Budget - VEHICLES, EQUIPMENT & MEDICAL SUPPLIES

	2014 PROJECTION	2014 BUDGET	2015 BUDGET	Ref
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES				
MEDICAL EQUIPMENT				
TRANSFER TO VEHICLE & EQUIPMENT RESERVE	900,000	900,000	1,060,514	
MEDICAL SUPPLIES				
MAJOR VEHICLE REPAIRS				
TOTAL	\$ 900,000	\$ 900,000	\$ 1,060,514	6

2014 Budget - CAPITAL EXPENDITURES

	2014 PROJECTION	2014 BUDGET	2015 BUDGET	Ref
CAPITAL EXPENDITURES				
vehicle purchases	\$ 900,000	\$ 900,000	\$ 1,060,514	7
possible replacemeent of stretchers system wide	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	8
possible replacement of laptops in front cab used for vehicle mapping			\$ 250,000	9
TOTAL	\$ 1,900,000	\$ 1,900,000	\$ 2,310,514	
ref #				
7	MOHLTC recommends a 54 month replacement cycle for ambulances. This year, EMS will purchase 8- 9 ambulances, and 1 Support Unit			
8	MLEMS is looking to overhaul the stretchers within the system and the stair chairs as their life expectancy is coming due Reserve accounts could be used to offset this purchase if necessary			
9	Current laptops are in excess of 4+ years old and overdue for replacement			

2014 Budget - CAPITAL REVENUES

	2014 PROJECTION	2014 BUDGET	2015 BUDGET	
CAPITAL REVENUES				
Transfer From Operations	\$ 900,000	\$ 900,000	\$ 1,060,514	9
Transfer From Reserves	\$ 1,000,000	\$ 1,250,000	\$ 1,250,000	10
TOTAL	\$ 900,000	\$ 900,000	\$ 2,310,514	
ref #				
9	the ambulance purchase is to be funded from a transfer from the equipment and vehicle reserve			
10	Stretchers/stair chairs and laptop replacements will come from the province/municipal reserve			