

**COUNTY OF MIDDLESEX
2011 BUDGET**

COMMITTEE / BOARD

COMMITTEE / BOARD	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE			NET TAXATION REQUIREMENT			
	2010	2011	%	2010	2011	%	2010	2011	%	2010	2011	\$ change	%
COMMITTEE OF THE WHOLE													
Administration	\$3,144,444	\$ 3,157,840	0.4	\$ 2,993,644	\$ 3,080,340	2.9	\$ 150,800	\$ 77,500	(48.6)	\$ 1,191,585	\$ 1,249,656	\$ 58,071	4.9
Planning & Economic Develop.	826,370	877,406	6.2	803,870	872,106	8.5	22,500	5,300		693,370	771,576	78,206	11.3
Emergency, Fire & 911	355,236	387,131	9.0	346,683	370,131	6.8	-	17,000		337,723	376,378	38,655	11.4
Land Ambulance	23,279,063	23,712,684	1.9	22,789,063	23,132,684	1.5	490,000	580,000	18.4	1,763,609	1,801,113	37,504	2.1
Family & Social Services	11,825,298	10,618,222	(10.2)	11,825,298	10,618,222	(10.2)	-			6,841,036	6,013,159	(827,877)	(12.1)
Transportation	16,701,545	17,157,695	2.7	5,711,545	6,082,695	6.5	10,990,000	11,075,000	0.8	12,544,234	12,790,384	246,150	2.0
Strathmere Lodge	10,844,461	11,276,491	4.0	10,644,461	11,076,491	4.1	200,000	200,000	0.0	1,548,575	1,548,575	-	0.0
Strathmere Lodge - Debenture	1,540,214	1,497,391		1,585,357	1,497,391					757,000	757,000	-	0.0
LIBRARY BOARD													
Library	2,755,153	2,864,771	4.0	2,726,153	2,835,771	4.0	29,000	29,000		2,329,194	2,458,213	129,019	5.5
GAIN Centre / Dorchester ERC	974,190	969,183	(0.5)	974,190	969,183	(0.5)				-	70,158	70,158	
Middlesex Connects	773,163	698,955	(9.6)	567,032	609,435	7.5	206,131	89,520	(56.6)	666,891	592,826	(74,065)	(11.1)
HEALTH UNIT	1,180,011	1,180,011	0.0	1,180,011	1,180,011	0.0				1,180,011	1,180,011	-	0.0
RESERVES													
Transfer from Res. - Tax Rate										(1,491,053)	(537,621)	953,432	(63.9)
Transfer from Capital - Broadband & Building upgrade										(813,000)	-	813,000	
ONT. MUN. PARTNERSHIP FUND										(2,142,000)	(2,011,500)	130,500	(6.1)
SURPLUS (from prior year)										(260,000)	(500,000)	(240,000)	
Total before growth	\$ 74,199,148	\$ 74,397,780	0.3	\$ 62,147,307	\$ 62,324,460	0.3	\$ 12,088,431	\$ 12,073,320	(0.1)	\$ 25,147,175	\$ 26,559,928	\$ 1,412,753	5.6
Real Growth Impact	372,543			372,543						372,543		(372,543)	
TOTAL	\$ 74,571,691	\$ 74,397,780	(0.2)	\$ 62,519,850	\$ 62,324,460	(0.3)	\$ 12,088,431	\$ 12,073,320	(0.1)	\$ 25,519,718	\$ 26,559,928	\$ 1,040,210	4.1

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2011 BUDGET**

ADMINISTRATION	2010 PROJECTED	2010 BUDGET	2011 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$ 1,150,807	\$ 1,191,585	\$ 1,249,656
SUPPLEMENTARY TAXES	350,000	400,000	350,000
INTEREST INCOME-GENERAL	704,095	700,000	704,000
OTHER	2,000	2,500	2,000
RECOVERIES - Ontario Works Department	10,000	10,000	10,000
RENT - Facilities	807,017	810,359	812,184
TRANSFER FROM RESERVES	20,481	30,000	30,000
Total Revenues	\$ 3,044,400	\$ 3,144,444	\$ 3,157,840
EXPENDITURES			
GOVERNANCE			
MEMBERS OF COUNCIL			
REMUNERATION	\$ 167,000	\$ 167,675	\$ 163,290
BENEFITS	4,786	6,000	6,000
INSURANCE	2,421	2,829	3,084
TRAVEL	18,491	22,200	21,100
EXPENSES	15,661	24,000	18,000
CONVENTIONS	46,365	55,100	61,100
MEMBERSHIPS	14,784	15,200	15,200
SPECIAL EVENTS	4,500	4,600	4,600
LIBRARY BOARD			
REMUNERATION	8,500	10,760	10,975
BENEFITS	184	675	675
CONVENTIONS - per diems	8,832	5,000	5,000
MIDDLESEX ACCESSIBILITY ADVISORY			
REMUNERATION	269	2,152	2,195
BENEFITS	7	300	300
TRAVEL/EXPENSES/CONVENTIONS/SENSITIVIT	158	2,000	2,000
Total Governance	\$ 291,958	\$ 318,491	\$ 313,519
ADMINISTRATION			
SALARIES	\$ 678,740	\$ 689,416	\$ 721,236
BENEFITS	174,158	167,254	181,109
SALARY CONTINGENCY/REVIEW	14,712	15,990	.
EDUCATION/TRAVEL - CAO	12,200	12,500	12,500
EDUCATION/TRAVEL - CLERK	2,500	13,000	7,000
EDUCATION/TRAVEL - HR	3,804	7,000	7,000
EDUCATION/TRAVEL - HEALTH & SAFETY	5,982	11,850	11,850
EDUCATION/TRAVEL - TREASURY	15,300	15,500	15,750
OPERATIONS	73,284	77,570	77,300

ADMINISTRATION

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
ADMINISTRATION - continued			
AUDIT & CONSULTING	37,286	40,250	39,750
LEGAL	32,000	23,850	30,000
INSURANCE	26,037	27,883	28,546
INSURANCE DEDUCTIBLE PAYMENTS	20,481	30,000	30,000
TAX WRITE-OFFS	160,000	160,000	205,000
PROPERTY TAX CAPPING - SHORTFALL	75	1,000	1,000
Administration Operating	1,256,559	1,293,063	1,368,041
TRANSFER TO CAPITAL	35,000	63,800	7,500
TRANSFER TO RESERVES	30,000	30,000	30,000
Total Administration	\$ 1,321,559	\$ 1,386,863	\$ 1,405,541

FACILITIES

SALARIES	\$ 82,523	\$ 83,150	\$ 89,762
BENEFITS	15,425	16,001	17,770
TRUCK MAINT./MISC. EXP.	1,462	3,088	2,000
County Building & Gaol - CLEANING / MAINTENAN	119,479	121,714	121,714
County Building & Gaol - INSURANCE	8,426	8,444	9,204
County Building & Gaol - UTILITIES	67,375	70,500	70,500
Facilities Operating	294,690	302,897	310,950
TRANSFER TO CAPITAL	87,000	87,000	45,000
Total Facilities	\$ 381,690	\$ 389,897	\$ 355,950
MPAC - Assessment Services	\$ 1,049,193	\$ 1,049,193	\$ 1,082,830
Total Expenditures	\$ 3,044,400	\$ 3,144,444	\$ 3,157,840

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2011 BUDGET**

PLANNING & ECONOMIC DEVELOPMENT	2010 PROJECTED	2010 BUDGET	2011 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$ 730,930	\$ 693,370	\$ 771,576
MAPS, PUBLICATIONS & SERVICES	2,000	4,000	4,000
CANADA/PROVINCE - STUDENTS	896	3,000	2,000
APPROVALS/FEES - Planning	32,100	14,000	21,000
TRANSFERS FROM RESERVES	10,198	10,000	27,830
WOODLOT AND WEED FEES	300	1,000	500
WOODLOT - REVENUES	-	100,000	50,000
WOODLANDS TREE BANK	-	1,000	500
Total Revenues	\$ 776,424	\$ 826,370	\$ 877,406
EXPENDITURES			
PLANNING			
SALARIES	\$ 252,259	\$ 252,259	271,045
BENEFITS	53,867	53,867	58,448
PURCHASED SERVICE	33,660	37,100	29,610
LEGAL SERVICES	20,000	30,000	30,000
OPERATIONS	25,150	30,000	25,000
MAPPING & TECHNICAL SUPPLIES	5,000	5,000	1,000
COMPUTERS - CAPITAL	-	-	5,300
OFFICIAL PLAN	10,000	10,000	27,830
CLEAN WATER PROJECT	70,000	70,000	
Total Planning	\$ 469,936	\$ 488,226	\$ 448,233
ECONOMIC DEVELOPMENT			
SALARIES	\$ 15,000	\$ 17,156	\$ 17,902
BENEFITS	1,433	1,433	1,489
ECONOMIC DEVELOPMENT - OPERATIONS	23,000	36,000	29,075
PROMOTIONS	45,500	45,500	86,550
HERITAGE TRAIL SIGNS	7,500	10,000	-
CONSULTANT	72,500	72,500	72,000
TRANSFER TO CAPITAL	22,500	22,500	-
SPECIAL PROJECTS			90,000
Total Economic Development	\$ 187,433	\$ 205,089	\$ 297,016
WOODLANDS			
SALARIES	\$ 66,066	\$ 66,066	\$ 71,411
BENEFITS	15,709	15,709	18,186
REFORESTATION PROPERTIES - Expenses	12,000	26,000	17,170
REFORESTATION PROPERTIES - Management	10,000	10,000	10,000
OPERATIONS	15,280	15,280	15,390
TRANSFER TO RESERVES		-	
Total Woodlands	\$ 119,055	\$ 133,055	\$ 132,157
Total Expenditures	\$ 776,424	\$ 826,370	\$ 877,406

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2011 BUDGET**

EMERGENCY PLANNING, FIRE & 911

REVENUES

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
COUNTY OF MIDDLESEX	\$ 329,174	\$ 337,723	\$ 376,378
ONEIDA OF THE THAMES re: dispatch	8,092	8,013	8,253
JEPP GRANT	-	-	-
DEFIBRILLATORS GRANT	10,258	7,500	-
OTHER	2,516	2,000	2,500
Total Revenues	\$ 350,040	\$ 355,236	\$ 387,131

EXPENDITURES

EMERGENCY PLANNING - OPERATING

EMERGENCY PLANNING - Salary & Benefits	\$53,277	\$53,277	\$60,922
OPERATIONS	15,000	22,400	21,450
	\$ 68,277	\$ 75,677	\$ 82,372

HSFO DEFIFRILLATOR PROGRAM

REIMBURSEMENT OF DEFIBRILLATOR EXPENSES	\$ 10,258	\$7,500	\$ -
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FIRE, 911 - OPERATING

FIRE - Salaries & Benefits	\$ 67,500	\$67,062	\$ 76,248
OPERATIONS	14,350	14,350	15,000
REPEATER RENTAL FEES	4,500	4,500	4,576
RADIO REPEATER MAINTENANCE	18,000	19,000	17,000
EMERGENCY 911 CALL TAKING	13,400	13,400	13,899
CENTRAL FIRE DISPATCH	153,755	153,747	161,036
	\$ 271,505	\$ 272,059	\$ 287,759

TRANSFER TO CAPITAL

CAPITAL			\$ 17,000
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Total Expenditures

	\$ 350,040	\$ 355,236	\$ 387,131
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**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2011 BUDGET**

LAND AMBULANCE - OPERATING

REVENUES

	2010 FORECAST	2010 BUDGET	2011 BUDGET
COUNTY OF MIDDLESEX	\$ 1,760,156	\$ 1,763,609	\$ 1,801,113
PROVINCE OF ONTARIO - Land Ambulance	11,455,543	11,687,910	11,794,469
CITY OF LONDON - Land Ambulance	9,788,202	9,767,544	10,015,965
SALE OF USED EQUIPMENT & VEHICLES	19,000	60,000	75,000
TRANSFERS FROM RESERVES			26,137
Total Revenues	\$ 23,022,901	\$ 23,279,063	\$ 23,712,684

EXPENDITURES

PAYMENTS TO CONTRACTORS	\$21,456,901	\$ 21,718,728	\$ 22,004,713
PAYMENTS TO OTHER MUNICIPALITIES			-
<i>Total - Services</i>	<i>21,456,901</i>	<i>21,718,728</i>	<i>22,004,713</i>
SALARIES & BENEFITS	170,000	184,091	163,000
OVERHEAD EXPENSES	56,000	31,844	38,526
AMBULANCE STATIONS			26,137
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES			
TRANSFER TO CAPITAL	-	-	-
MEDICAL EQUIPMENT	175,000	195,000	185,000
TRANSFER TO VEHICLE & EQUIPMENT RESERVE	490,000	490,000	580,000
MEDICAL SUPPLIES	470,000	464,400	496,908
MAJOR VEHICLE REPAIRS	205,000	195,000	218,400
<i>Total - Vehicles, Medical</i>	<i>1,340,000</i>	<i>1,344,400</i>	<i>1,480,308</i>
Total Expenditures	\$ 23,022,901	\$ 23,279,063	\$ 23,712,684

LAND AMBULANCE - CAPITAL

CAPITAL EXPENDITURES

	2010 FORECAST	2010 BUDGET	2011 BUDGET
vehicle purchases	\$690,000	\$ 690,000	\$ 580,000
New station development	\$750,000	750,000	-
medical equipment (capital)		-	-
computers & software			
Total Capital Expenditures	\$1,440,000	\$1,440,000	\$580,000

CAPITAL REVENUES

Transfer From Operations		-	
Transfer From Reserves	1,440,000	1,440,000	\$ 580,000
Total Capital Revenues	\$1,440,000	\$1,440,000	\$580,000

COUNTY OF MIDDLESEX
2011 BUDGET SUMMARY
DEPARTMENT OF SOCIAL SERVICES

2010 PROJECTED	2010 BUDGET	2011 BUDGET
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REVENUES

COUNTY OF MIDDLESEX	\$ 6,340,879	\$ 6,841,036	\$ 6,013,159
GOVERNMENT CONTRIBUTION - PROVINCE/CITY	4,237,890	4,906,262	4,470,063
RECOVERIES - Ontario Works	144,402	78,000	135,000
TOTAL REVENUES	\$ 10,723,171	\$ 11,825,298	\$ 10,618,222

EXPENDITURES

ONTARIO WORKS ADMINISTRATION

SALARIES	\$ 452,469	\$ 457,432	\$ 479,690
LOCAL SYSTEM SUPPORT SALARIES	11,998	22,427	22,427
BENEFITS	89,356	93,416	103,473
WORKPLACE SAFETY INSURANCE BOARD	4,610	5,000	5,000
LOCAL SYSTEM SUPPORT EQUIPMENT	70,287	73,260	65,879
TRAVEL	1,217	1,600	1,600
TRAINING AND EDUCATION	4,809	6,600	6,600
MEMBERSHIPS	8,466	8,330	9,066
GENERAL OFFICE EXPENSE	9,483	9,441	10,000
TECHNOLOGY	1,694	2,500	1,500
ACCOMMODATION	20,664	22,000	22,660
PROFESSIONAL ADVISORS	10,591	15,000	15,000
ADMINISTRATION	\$ 685,644	\$ 717,006	\$ 742,895

ONTARIO WORKS EMPLOYMENT

SALARIES	\$ 363,033	\$ 440,618	\$ 402,488
BENEFITS	90,144	109,820	107,828
TRAVEL	27,965	35,000	35,000
TRAINING AND EDUCATION	5,479	5,000	5,000
GENERAL OFFICE EXPENSE	21,298	16,763	18,000
TECHNOLOGY	1,569	2,500	1,500
ACCOMMODATION	20,862	18,767	19,330
PURCHASED SERVICE	105,286	112,951	124,671
PARTICIPATION EXPENSES	30,315	40,000	30,000
INTAKE SCREENING - CITY OF LONDON	28,000	-	28,000
DOMICILLIARY HOSTELS	5,694	6,600	6,358
PROGRAM COSTS	3,419,369	4,117,904	3,528,464
EMPLOYMENT	\$ 4,119,014	\$ 4,905,923	\$ 4,306,639

CHILDREN'S SERVICES

ADMINISTRATION - SALARIES	\$ 96,439	\$ 95,896	\$ 101,847
- BENEFITS	22,166	21,067	23,415
PROGRAM - FEE SUBSIDY	667,451	622,508	622,508
- SPECIAL NEEDS	110,000	110,000	160,000
- WAGE SUBSIDY	303,283	306,341	306,341
MIDDLESEX SUPPORTS (formerly NCBS) + HEALTH AND SAFETY	103,553	114,000	126,000
PAY EQUITY	19,091	20,000	20,000
CHILDREN'S SERVICES	\$ 1,321,983	\$ 1,289,812	\$ 1,360,111

LOCAL SERVICES REALIGNMENT (LSR)

ONTARIO DISABILITY SUPPORT PROGRAM (ODSP)	871,059	906,572	-
LOCAL SERVICE REALIGNMENT	\$ 871,059	\$ 906,572	\$ -

SOCIAL HOUSING

\$ 3,691,221	\$ 3,933,575	\$ 4,132,577
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OTHER PROGRAM COSTS

\$ 34,250	\$ 72,410	\$ 76,000
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TOTAL EXPENDITURES

\$ 10,723,171	\$ 11,825,298	\$ 10,618,222
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**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2011 BUDGET**

TRANSPORTATION - OPERATING

REVENUES

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
COUNTY OF MIDDLESEX	\$ 12,217,537	\$ 12,532,434	\$ 12,790,384
TRANSFER FROM RESERVES	750,000	750,000	950,000
CITY OF LONDON	1,184,947	1,250,000	1,250,000
GRAVEL ROYALTY	75,018	40,000	50,000
FEDERAL GAS TAX	2,117,311	2,117,311	2,117,311
Total Revenues	\$ 16,344,813	\$ 16,689,745	\$ 17,157,695

EXPENDITURES

OPERATING COSTS

ROAD MAINTENANCE	\$ 4,693,000	\$ 4,993,500	\$ 5,291,000
BRIDGE & CULVERT MAINTENANCE	435,000	235,000	350,000
OVERHEAD	1,176,353	1,135,263	1,179,195
EQUIPMENT & HOUSING OPERATIONS	(957,540)	(681,018)	(740,500)
ENVIROMENTAL SERVICES	8,000	17,000	3,000
Total Operating Costs	\$ 5,354,813	\$ 5,699,745	\$ 6,082,695

TRANSFERS

TRANSFER TO ROADS CAPITAL	\$ 7,800,000	\$ 7,800,000	\$ 7,800,000
TRANSFER TO EQUIPMENT CAPITAL	690,000	690,000	775,000
TRANSFER TO BRIDGE CAPITAL	2,500,000	2,500,000	2,500,000
Total Transfers to Capital & Reserves	\$ 10,990,000	\$ 10,990,000	\$ 11,075,000

Total Expenditures

\$ 16,344,813	\$ 16,689,745	\$ 17,157,695
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**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2011 BUDGET**

STRATHMERE LODGE

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
REVENUE			
COUNTY OF MIDDLESEX	\$ 1,318,546	\$ 1,548,575	\$ 1,548,575
PROVINCE OF ONTARIO	6,045,194	5,731,376	6,145,773
RESIDENTS	3,378,137	3,508,185	3,526,873
OTHER	27,783	26,325	25,270
TRANSFER FROM RESERVE -- WSIB	26,043	30,000	30,000
TOTAL REVENUE	\$ 10,795,703	\$ 10,844,461	\$ 11,276,491
EXPENDITURES			
SALARIES	\$ 7,299,295	\$ 7,318,003	\$ 7,584,129
BENEFITS	1,678,493	1,657,151	1,794,269
SUPPLIES	179,318	178,220	191,644
FACILITY REPLACEMENTS	68,561	91,339	89,972
FACILITY MAINTENANCE	97,023	93,800	98,300
OTHER REPLACEMENTS	108,925	113,625	100,324
PURCHASED SERVICES	296,570	282,980	359,131
RAW FOOD	437,228	437,228	440,222
UTILITIES	337,333	378,000	324,000
INSURANCE	27,309	28,115	25,500
AUDIT & CONSULTING	3,000	3,000	3,000
LEGAL	9,500	7,500	7,500
OFFICE EXPENSE	27,914	27,000	30,000
EDUCATION, TRAVEL & CONVENTION	25,234	28,500	28,500
CAPITAL	200,000	200,000	200,000
TOTAL EXPENDITURES	\$ 10,795,703	\$ 10,844,461	\$ 11,276,491

**County of Middlesex
2011 BUDGET
Strathmere Lodge - Debenture Payment**

	1	2	3	4	5	6	7	8	9	10	11
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Revenues											
County of Middlesex	500,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000
Province of Ontario	466,992	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440
Tsf.from Res. - Tax Rate	295,895	302,832	263,516	223,917	178,774	135,951	96,352	54,999	(13,703)	(25,217)	(68,832)
Total	1,262,887	1,664,272	1,624,956	1,585,357	1,540,214	1,497,391	1,457,792	1,416,439	1,375,143	1,336,223	1,292,608
Expenditures											
Principal	445,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000
Interest	817,887	774,272	734,956	695,357	650,214	607,391	567,792	526,439	485,143	446,223	402,608
Total	1,262,887	1,664,272	1,624,956	1,585,357	1,540,214	1,497,391	1,457,792	1,416,439	1,375,143	1,336,223	1,292,608

Strathmere Lodge - Debenture Payment

	12	13	14	15	16	17	18	19	20	21	Totals
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	1A to 21
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
Revenues											
County of Middlesex	757,000	757,000	757,000	757,000	757,000	757,000	536,440	394,677	316,447	344,260	14,703,824
Province of Ontario	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	100,740	12,504,724
Tsf.from Res.Fund / Res.	(111,090)	(151,424)	(192,777)	(232,149)	(275,482)	(317,061)	(137,627)	(36,708)	-	-	-
Total	<u>1,250,350</u>	<u>1,210,016</u>	<u>1,168,663</u>	<u>1,129,291</u>	<u>1,085,958</u>	<u>1,044,379</u>	<u>1,003,253</u>	<u>962,409</u>	<u>920,887</u>	<u>445,000</u>	<u>27,531,849</u>
Expenditures											
Principal	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	445,000	18,245,000
Interest	360,350	320,016	278,663	239,291	195,958	154,379	113,253	72,409	30,887	-	9,286,849
Total	<u>1,250,350</u>	<u>1,210,016</u>	<u>1,168,663</u>	<u>1,129,291</u>	<u>1,085,958</u>	<u>1,044,379</u>	<u>1,003,253</u>	<u>962,409</u>	<u>920,887</u>	<u>445,000</u>	<u>27,531,849</u>

2011 ESTIMATES - LIBRARY

MIDDLESEX COUNTY LIBRARY BOARD 2011 BUDGET - LIBRARY

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$2,329,194	\$2,329,194	\$2,458,213
PROV. OF ONT. - OPERATING	134,047	134,047	134,047
PROV. OF ONT. - SERVICE ONTARIO	5,326	3,931	8,500
GOV'T. OF CANADA - CAP	6,518	6,450	20,500
DONATIONS / FUNDRAISING	4,000	10,000	10,000
FINES & LOST BOOKS	32,000	32,000	32,000
OTHER REVENUE	2,839	2,000	2,000
TRANSFERS FROM RESERVES (LITERACY)	10,700	89,500	173,332
SOLS LIBRARY CREDIT (ONE TIME OFFSET)	48,655	49,035	-
SURPLUS	90,486	98,996	26,179
Total Revenues	\$2,663,765	\$ 2,755,153	\$2,864,771
EXPENDITURES			
SALARIES	1,447,381	1,447,381	1,569,639
TOTAL BENEFITS	270,709	270,709	298,777
OPERATIONS	144,310	185,503	165,353
BOOKS	397,000	397,000	226,668
LITERACY FUND	10,657	89,500	173,332
BRANCH DEVELOPMENT	40,000	40,000	75,000
BRANCHES - RENT	251,029	251,029	280,307
AUTOMATION	41,000	38,531	40,000
TRANSFER TO CAPITAL	29,000	29,000	29,000
LIBRARY OFFICE MAINTENANCE	6,500	6,500	6,695
Total Expenditures	\$2,637,586	\$ 2,755,153	\$2,864,771
Projected Surplus / - Deficit	\$26,179		

**COUNTY OF MIDDLESEX
GAIN AND DORCHESTER EMPLOYMENT RESOURCE CENTRES
2011 BUDGET**

	2010 PROJECTION	2010 BUDGET	2010 BUDGET
<u>REVENUES</u>			
COUNTY OF MIDDLESEX	\$ -	\$ -	\$ 70,158
Employment Ontario DORCHESTER ERC	83,724	83,724	91,985
Employment Ontario GAIN ERC	657,505	657,505	697,670
GAIN PARTNERS - CO-LOCATION AGREEMENTS	232,961	232,961	109,370
Total Revenues	\$ 974,190	\$ 974,190	969,183
<u>EXPENDITURES</u>			
SALARIES/BENEFITS - GAIN ERC	414,608	414,608	290,415
OPERATIONS - GAIN ERC Kenwick Mall to June 30	475,858	475,858	123,000
OPERATIONS - GAIN ERC July 1 onward			463,783
SALARIES/BENEFITS - DORCHESTER ERC plus			
OPERATIONS - DORCHESTER ERC	83,724	83,724	91,985
Total Expenditures	\$ 974,190	\$ 974,190	969,183

2011 BUDGET - MIDDLESEX CONNECTS
MIDDLESEX COUNTY LIBRARY BOARD
MIDDLESEX CONNECTS
2011 BUDGET

	2010 PROJECTED	2010 BUDGET	2011 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	652,818	666,891	592,826
GAIN CENTRE	30,000	30,000	30,000
EQUIPMENT SALES	25	100	100
OTHER (CFDC / Records)	4,900	4,000	4,000
MYCOMMUNITYINFO	38,000	18,000	10,750
SOCIAL SERVICES	54,172	54,172	61,279
			-
Total Revenues	779,915	773,163	698,955
EXPENDITURES			
SALARIES	\$ 232,048	\$ 232,048	\$ 264,439
BENEFITS	59,000	57,400	65,325
OPERATIONS	28,000	42,000	34,000
NETWORK MAINTENANCE	205,084	205,084	222,421
WWW MANAGEMENT	1,000	1,500	1,500
LARGNET MEMBERSHIP	10,652	11,000	11,000
MYCOMMUNITYINFO	38,000	18,000	10,750
TRANSFER TO CAPITAL	206,131	206,131	89,520
Total Expenditures	\$ 779,915	\$ 773,163	\$ 698,955